

BOSTON
PUBLIC
LIBRARY

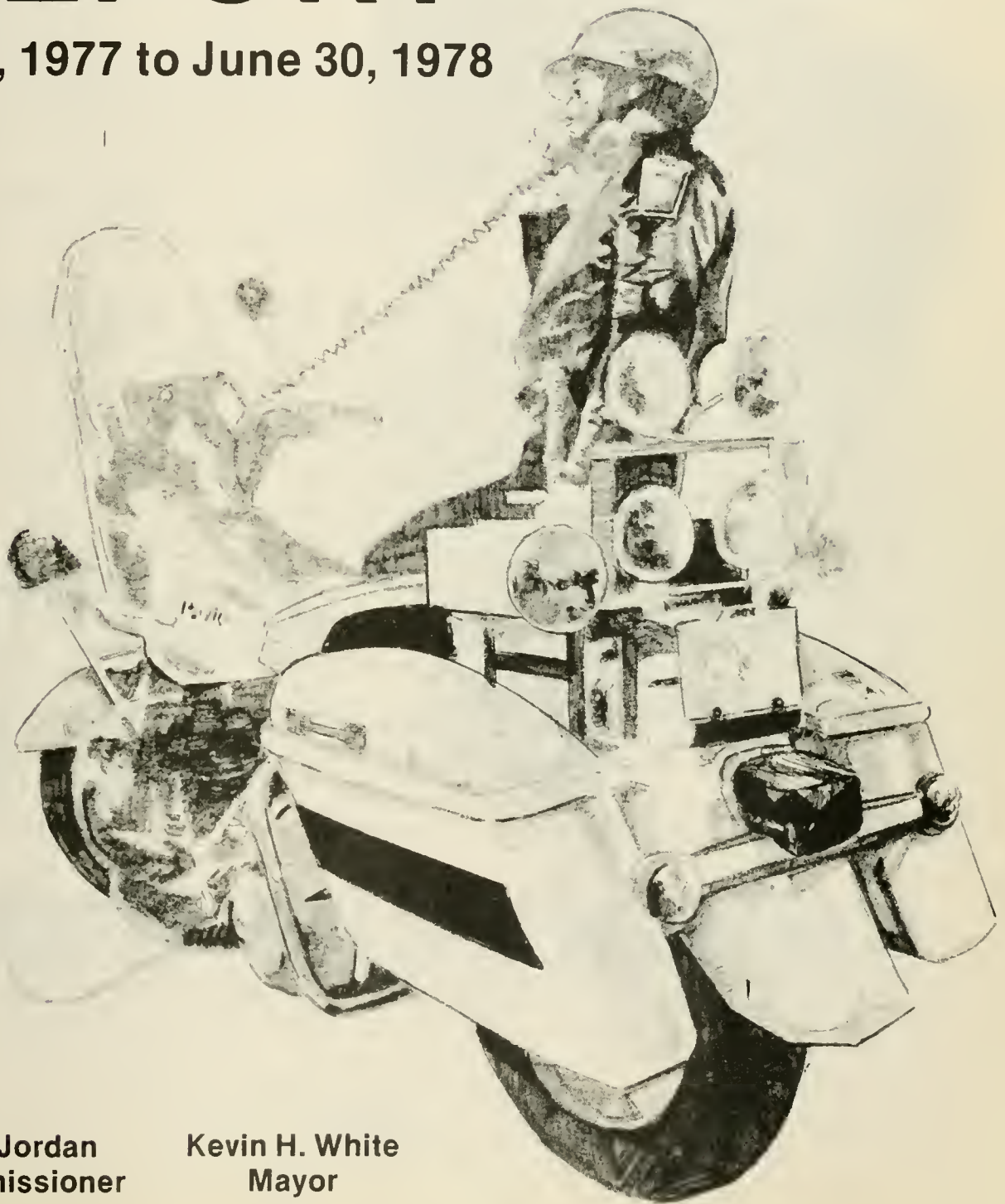


BOSTON PUBLIC LIBRARY
GOVERNMENT DOCUMENTS DEPARTMENT
RECEIVED

MAR 16 1993

Boston Police **ANNUAL REPORT**

July 1, 1977 to June 30, 1978



Joseph M. Jordan
Police Commissioner

Kevin H. White
Mayor




A Message from the Commissioner

Policing in any municipality must recognize the vital importance of the community in its day-to-day operations. As a public service agency, we have a responsibility to provide fast, efficient police services tailored to meet the demands and professional standards of our neighborhoods.

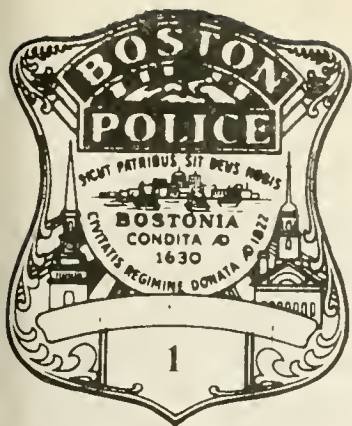
The following report provides both a structural analysis of the Boston Police Department, as well as a detailed evaluation of our performance during the last year.

During the past fiscal year, we have seen some notable improvements in terms of policing in Boston. The success of Team Policing has been expanded to include other areas of the City. Our communications procedures have been further streamlined and improved for faster, more efficient 911 response. The concept of directed patrol has been introduced in selected areas of the City where additional police attention has been required. Our patrol fleet has been greatly assisted with the introduction of a smaller, more efficient patrol vehicle. During the Spring and Summer months of 1978, a City-wide campaign was launched to enforce the City's public drinking ordinances and in doing so, aim at curbing related juvenile gang activity. With the establishment of our Community Disorders Unit, any infringement of a citizen's basic rights is given immediate and concerted police attention. Two recruit classes totalling almost 120 officers were appointed to supplement the City's patrol force. During the last 12 months, the Department's Mounted Patrol Unit has significantly expanded. Our neighborhoods now enjoy the visibility, personal contact, and mobility that the horse patrol provides. By January 1979, sixty mounted beats will be fielded.

All of these developments have reinforced our commitment to the community. The Boston Police Department will continue to manage our resources, deploy our manpower, and establish priorities based on the service needs of the City's neighborhoods. This has to occur if we are truly to maintain our posture as a public service agency.


Joseph M. Jordan
Police Commissioner

SE



Office of the Commissioner

TABLE OF CONTENTS

Message from the Police Commissioner.....	i
Section I: Office of the Police Commissioner.....	1
Staff Section.....	2
Labor Relations Office.....	4
Legal Affairs Office.....	5
Special Investigations Unit.....	6
Management and Budget.....	7
Section II: Bureau of Investigative Services.....	10
Criminal Investigative Division.....	11
Internal Affairs Division.....	15
Staff Inspection Division.....	17
Planning and Research Division.....	19
Section III: Bureau of Administrative Services.....	22
Personnel Division.....	23
Services Division.....	25
Training and Education Division.....	28
Section IV: Bureau of Field Services.....	30
Police Area A.....	32
Police Area B.....	33
Police Area C.....	34
Police Area D.....	35
Police Area E.....	36
Police Area F.....	37
Division G.....	38
Division H.....	40
Section V.....	42
Boston Police Department Budget.....	43
Total Part I Crimes by Month.....	45
Total Part I Crimes by District.....	46
Total Part I Crimes per 10,000 Population by District.....	47
Workload, Population, Square Miles, Road Miles by District.....	48
Commendations.....	49
Boston Police Department Roll of Honor.....	57
Boston Police Department Commissioners Since 1878.....	58
Boston Police Department Organizational Chart.....	59

STAFF SECTION

RESPONSIBILITIES

Administrative Section

This Unit is responsible for managing and coordinating the activities of the Police Commissioner's Office, coordinating correspondence to and from the Department, managing appointments for the Commissioner, and providing an effective working relationship with the Bureau of Administrative Services and the Bureau of Investigative Services. The Unit has the general responsibility to assist the Commissioner in developing programs to improve the quality of police service and in reviewing and evaluating recommendations made by other units as to their feasibility and completeness.

Operations Unit

This Unit is responsible for coordinating management of the Department's field services through the Bureau of Field Service and for evaluating and assisting in the development of programs to improve the quality of enforcement activities and service delivery.

Confidential Secretary

The Confidential Secretary directs an Informational Services Unit responsible for keeping members of the Department and the public informed of police activities by publishing an employee newsletter and by maintaining liaison with news media by preparing and disseminating news releases, coordinating news conferences and requests for interviews and coverage. It prepares slide shows, movies, brochures, displays and booklets and coordinates a Speaker's Bureau and tours of police facilities. A Crime Prevention Unit provides advice to citizens on personal and property protection.

PERSONNEL

Assistants to the Commissioner	2
Sergeants	2
Police Officers	14
Civilians	<u>13</u>
	31 Total Personnel

ACTIVITIES

Administrative Unit

The Administrative Unit of the Police Commissioner's Office in conjunction with the Bureau of Administrative Services assisted in a wide variety of support functions which aided in the efficient operation of the Boston Police Department. In addition to the normal daily functions of managing the Police Commissioner's Office and coordinating the paper work flow of the Department, the unit assisted in the development and implementation of the expanded Mounted Patrol Unit which was inaugurated in July, 1978.

The unit also assisted in the requisition and purchase of police patrol vehicles which complied with the Mayor's 1978 directive on fuel efficient auto-

STAFF SECTION

ACTIVITIES

mobiles for City use.

The unit was also responsible for the continuing supervision of the Boston Police Commercial Burglary Project which is operating in each police district and seeks to assist merchants in proper security and other safeguards which can be employed to greatly reduce commercial burglary.

Operations Unit

The Operation's Unit of the Police Commissioner's Office, in conjunction with the Bureau of Field Services, monitored the performance of daily field operations. The unit reviewed, on an ongoing basis, the quality of service being rendered to the public and when adjustments or corrective action became necessary, the appropriate measures were taken. The Department's resource allocation plan was examined periodically to ensure that the plan reflected the changing needs of the neighborhoods and communities. Recommendations were made to the Police Commissioner for the development of innovative and more useful patrol operations, such as Directed Patrol and Team Policing to respond to the increasing service demands of the community.

The Operations Unit was also responsible for directing the activities of the Community Disorders Unit (CDU). This unit, under direct supervision of the Operations Unit, monitored, coordinated, evaluated and planned strategies to effectively prevent, investigate, and reduce the impact of community disorders on the neighborhoods and its citizens. The CDU developed a close working relationship with State and Federal Law Enforcement agencies in order to seek their cooperation when citizens were deprived of their access to move about the City freely or when their right to live peacefully and safely was jeopardized by acts of threats, harassment, or violence.

Confidential Secretary

During the fiscal year, the Informations Services Unit handled 201 requests for tours of police facilities. The unit arranged 169 speaking engagements, 45 canine demonstrations, 40 Mounted Patrol appearances and 51 Stop Rape programs. The staff prepared 107 press releases to 136 recipients; and over 377 news reports were called into local and national news outlets, radio stations and daily newspapers. The unit handled an average of 500 telephone inquiries per week.

The unit arranged 5 badge presentation ceremonies for retired police officers; 10 promotional and installment ceremonies were also arranged. The unit coordinated award presentations by the Police Commissioner, as well as 35 interviews and 20 appearances. The News Media Liaison Officer responded to the scenes of all major incidents where the news media was present and briefed them on the situation. The unit handled over 750 requests from all over the world for Boston Police shoulder patches. New brochures published by the Department included and updated report to the community.

LABOR RELATIONS

RESPONSIBILITIES

The Labor Relations Section represents the Police Commissioner at employee collective bargaining negotiations, conferences, and grievance discussions. This Section assisted in the development of policies regarding labor relations negotiations, and advises the Command Staff to ensure compliance with the provisions of the various collective bargaining agreements. Whenever possible, the Section works to resolve grievances at the unit or district level. The five separate employee organizations throughout the Department are the Boston Police Patrolmen's Association, the Boston Police Superior Officers Federation, the American Federation of State, City, and Municipal Employees, the Service Employees International Union, and the Boston Police School Traffic Supervisors Association.

PERSONNEL

Superintendent	1
Civilian	<u>1</u>
	2 Total Personnel

ACTIVITIES

In the past year, the Labor Relations Section has prepared and disseminated grievance and arbitration decisions in the form of Department Orders. This is done to provide information and guidance to all personnel, and to encourage contract adherence. Decisions upholding managerial prerogatives which are protected by the Agreement were also disseminated through Department Orders.

In addition, the Section has maintained a close liaison with the Office of Labor Relations at City Hall, and attended all labor relations meetings, conferences, etc., that related to the Department's interests. The Section processed employee grievances, formally and informally, and responded to inquiries from personnel on labor related matters.

The number of formal grievances that were processed from July 1, 1977 through June 30, 1978 are as follows:

	<u>Commissioner's level</u>	<u>City level</u>	<u>Arbitration</u>	<u>State Labor Commission</u>
B.P.P.A.	110	81	65	49
B.P.S.O.F.	37	35	10	0
AFSCME	13	8	1	4
S.E.I.U.	10	8	6	0

In addition, there were twenty contract negotiation sessions with the various employee organizations.

LEGAL AFFAIRS OFFICE

RESPONSIBILITIES

The Legal Affairs Office maintains liaison with the City Law Department, other criminal justice agencies, and local bar associations, encouraging their participation in the development of responses to the legal problems of the police. It formulates legislative programs and participates in the legislative process. It prepares and reviews contracts and agreements, prepares legal opinions and provides the Police Commissioner with a legal perspective on policy matters. Legal Affairs personnel assist in the development of law related training programs and bulletins and provide legal advice and guidance to sworn members concerning arrests, warrants, searches, and other legal problems.

PERSONNEL

Special Assistant Corporation Counsel (Legal Advisor)	1
Secretary	1
Law Student Interns	<u>2</u>
	4 Total

ACTIVITIES

During the fiscal year, the Legal Advisor represented the Department in State District Courts, Superior Court, Appeals Court, Supreme Judicial Court, Federal District Court, and the U.S. Court of Appeals. The Legal Advisor prepared numerous legal opinions for the Police Commissioner and other members of the Command Staff, drafted Commissioner's Memoranda on new legislation and other developments affecting police operations and drafted several new Department regulations. The Legal Advisor also responded to all requests for access to Department records brought under the Freedom of Information Act.

The Legal Advisor is also the Police Commissioner's designee to the Criminal History Systems Board and the Security and Privacy Council. The Board and the Council were established by state statute in 1973, to regulate all agencies in Massachusetts which maintain criminal record information. The Board also regulates the collection, maintenance, access to and dissemination of criminal records information and is establishing a computerized record system.

SPECIAL INVESTIGATIONS UNIT

RESPONSIBILITIES

The Special Investigations Unit is responsible for providing the Police Commissioner with complete and accurate information on the maintenance of integrity in the Department. It seeks out information regarding corruption in the Department, investigates thoroughly and aggressively all instances in which a member is reported or suspected of having accepted a bribe or of other involvement in criminal activity, and reports its findings to the Commissioner. It also monitors the efforts and effectiveness of all police commanders to combat corruption, looks for weaknesses in the Department that may encourage its existence, and makes appropriate recommendations to the Commissioner. The ultimate mission of this Unit is to reduce, and when possible, eliminate police corruption and the potential sources of corruption.

PERSONNEL

Lieutenant Detectives	1
Sergeant Detectives	2
Detectives	2
Civilian	<u>1</u>
	6 Total Personnel

. ACTIVITIES

Tactical Intelligence Products

The Special Investigations Unit has disseminated 1,485 tactical counter-corruption intelligence products related to Alcohol Law Violations, Illegal Sexual Activities, Gambling Activities, and Organized Crime Activities to the Police Commissioner, his staff, Area Field Commanders, Investigative Units and Internal Control Units.

Strategic Intelligence Products

The Unit has disseminated 12 strategic counter-corruption intelligence products related to city wide Alcohol Law Violations, Illegal Sexual Activities, Gambling Activities, Narcotic Law Violations, and Organized Crime Activities to the Police Commissioner for use in policy planning and modification.

The Unit also engaged in 6 counter-corruption special projects ordered by the Police Commissioner.

MANAGEMENT AND BUDGET SECTION

RESPONSIBILITIES

The Management and Budget Section is responsible for budgeting, auditing, and analysis of all Department programs. It also operates data processing systems, prepares statistical reports, seeks to ensure accuracy of official reports and records and works to develop improved management systems. This Section is divided into four sub-sections, each having a specific responsibility.

Auditing and Finance Section

This section prepares the Department budget, monitors expenditures, audits all vouchers paid by the Department, encumbers all accounts and appropriations, and initiates and processes orders for payment.

Purchasing and Inventory Section

This Section coordinates the acquisition, inventory, and disposition of Department property.

Systems Analysis and Programming Section

This Section is responsible for analysis, design, programming and implementation of all computer systems.

Data Processing Section

This Section maintains the computer systems to provide management information and controls. This Section is composed of four units:

1. The Computer Operations Unit uses computers to maintain files and produce reports responsive to the informational needs of the Department. It is a 24-hour, seven day per week operation and is available to street officers via on-line terminals in the Operations Section.
2. The Field Reports Unit reviews, codes, routes, and prepares data received from other units for the data collection units.
3. The Data Collection Unit keypunches and verifies all documents necessary for maintaining computer files and delivers its output to the computer facility.
4. The Data Control Unit disseminates computer produced reports for internal use in or from crime reporting and other governmental agencies. It is also responsible for all computer library maintenance, computer run preparation, scheduling and error correction.

PERSONNEL

Director	1	
Lieutenant	1	
Sergeants	2	
Police Officers	4	
Civilians	48	
	<u>56</u>	
		Total Personnel

MANAGEMENT AND BUDGET SECTION

ACTIVITIES

Auditing and Finance Section

This section prepared the Annual Budget for presentation to the Mayor. It audited all vouchers paid by the Department and it also handled and completed all medical payments for officers injured on-duty.

Purchasing and Inventory Section

This Section processed all requisitions and service orders. After materials had been received, or work performed, this Section authorized payment. A stockroom clerk distributed all office and custodial supplies and stored all lost, stolen, and abandoned property turned in by the various districts and units.

Systems Analysis and Programming Section

This Section maintained all data processing systems for the Department. It handled 800 programs for over 20 applications, the major applications being Field Incident Reporting, Computer Aided Dispatching, Arrest Reporting, Budget and Inventory, Stolen Vehicles and Wanted Persons. The Section processed all requests for information, and designed and implemented any new programs, as were necessary.

Data Processing Section

The Data Processing Section provided management support and overall supervision to coordinate the tasks performed by the sub-units, and created a workflow for accomplishing the responsibilities for the Section. The activities for the sub-units were as follows:

Computer Operations Unit - It is the responsibility for this unit to maintain and operate two computer systems. The first system consists of two Data General Eclipse S2000 mini-computers with peripheral printers, disk drives, and magnetic tape units. This system is dedicated to an on-line Computer Aided Dispatch System in the Operations Division. It operates in a fail-safe attitude for maximum up-time. The second computer is an IBM System 3, Model 10 computer consisting of a computer, disk drive, dual density tape driver, card reader and line printer. This computer system is a remote communication device used in time sharing on an IBM 370, Model 158 computer located in Boston City Hall. All Boston Police batch processing is done on this system. The Unit produced daily, weekly, monthly, and yearly reports for crime analysis, resource allocation, personnel, inventory, payroll and Uniform Crime Reports. Selective analysis reports in incident, arrest, and personnel categories were available upon request. A seven terminal information network in an on-line remote environment from the City Hall computer is maintained. This communication capability allows message switching on a national level through the National Law Enforcement Teletype Service and automated data searching through the National Crime Information Center.

Field Reports Unit - This unit is divided into two groups: the Field Reports group and the Insurance Reports group. The Field Reports group prepared all documents submitted by the field forces for computer processing. Preparation consists of editing, correcting and selecting specific data from the documents. The selected data is color highlighted for processing by the Data Collection Unit. All documents, after preparation for processing, are filed permanently

MANAGEMENT AND BUDGET SECTION

ACTIVITIES

in the Field Reports area. The Insurance Reports group provides requested copies of all records filed by the Field Reports group. Records are re-searched and distributed in accordance with the Public Record Law and the Criminal Record Information Act.

Data Collection Unit - This Unit converts the data selected for computer processing by the Field Reports Unit into machine readable data that can be used as input for the System 3 computer. This process, commonly known as keypunching, is done first by recording the data on a disk, using an IBM 3742 Data Recorder machine and then by compiling the separate disks on magnetic tape, using an IBM 3747 Data Converter. The data tape is then ready for computer processing.

Data Control Unit - This Unit assisted the Computer Operations Unit by maintaining magnetic tape files, program documentations, and such card files as are presently used. It also compiled various types of statistics for analysis and distribution.

Detectives

DETECTIVES have the responsibility of investigating cases reported to the Boston Police.

After the initial report is made by a citizen or a detective is turned to the Bureau of Investigation of Criminal Cases (B.I.C.C.) from murder to robbery to rape.

Because the detective in the B.I.C.C. has been given the responsibility of the case, he is assigned to the case by the Bureau of Investigation of Criminal Cases (B.I.C.C.) and is assigned to the case by the Bureau of Investigation of Criminal Cases (B.I.C.C.).

The detective in the B.I.C.C. is assigned to the case by the Bureau of Investigation of Criminal Cases (B.I.C.C.) and is assigned to the case by the Bureau of Investigation of Criminal Cases (B.I.C.C.).



Boston Police

CIRCULAR

AUGUST 1978

CIRCULAR NO. 78-19
WANTED for B.A.P.
UNKNOWN COLORED MALE

WANTED

Bureau of Investigative Services

The Bureau of Investigative Services evaluates police performance and investigates complaints against Department personnel. A legal section supplies advice on possible violations in the Department Rules and Regulations. External inquiries are provided by the Bureau in the form of specialized criminal investigations. The Bureau also provides management studies and information through a Planning and Research Division.

CRIMINAL INVESTIGATIVE DIVISION

RESPONSIBILITIES

The Criminal Investigative Division is responsible for developing information on, as well as the investigation of, criminal activity in the City. The Division is divided into four sections, each having specific responsibilities.

Intelligence Section

The Intelligence Section keeps the Police Commissioner informed of suspected organized crime members and of any known or suspected groups or individuals who are associated with radical or militant organizations.

Vice Control Section

The Vice Control Section provides specialized assistance to area and district commanders for control of illegal gaming, liquor law violations, prostitution and related crimes. It also investigates and reports attempts by criminal organizations to gain control of licensed establishments or businesses.

Organized Crime Section

The Organized Crime Section conducts investigations of organized criminal activity for the purpose of court prosecution when warranted. In addition, liaison is maintained with other governmental agencies and confidential records and files are kept.

Central Investigative Section

The Central Investigative Section is comprised of four units, each handling specialized criminal investigations. Each unit and its specific responsibility is as follows;

Drug Control Unit - This unit is responsible for city-wide enforcement of the Massachusetts Controlled Substance Act, development and implementation of drug related public education programs, and liaison with public and private organizations involved in prevention and control of drug abuse.

Homicide Unit - This unit investigates and prepares cases for Grand Jury presentation on all homicides, suspicious deaths, serious assaults, and battered child cases, in which the victim is in danger of death. The unit also investigates the sudden death of infants on the recommendations of the Medical Examiner.

General Investigative Unit - This unit is responsible for city-wide investigations of crime against persons and property, such as robbery, crimes against banking institutions and retail stores, fraudulent and larcenous schemes, consumer fraud, automotive thefts and other crimes. The unit supplements other Central Investigative Section units, when required, by conducting surveillances, investigations and related duties.

Rape Investigation Unit - This unit is responsible for the coordination and supervision of all Department investigations concerning rape and sex crimes, techniques, standardized reporting and crime analysis, and investigates methods of operation by rapists. The unit also maintains a continuous liaison with agencies involved in medical and psychological aid to victims, and other agencies, as necessary.

CRIMINAL INVESTIGATIVE DIVISION

PERSONNEL

Deputy Superintendent	1
Lieutenants	3
Sergeant Detectives	13
Sergeants	1
Detectives	59 (2 Detailed)
Police Officers	6 (5 Detailed)
Civilians	5
	<u>88</u> Total Personnel

ACTIVITIES

Intelligence Section

The activities for the fiscal year included the processing of 20,997 Field Interrogation/Observation reports, 289 meetings with State and Federal authorities, 63 investigations of dissident groups, and 196 investigations of known criminals. The Intelligence Section rendered assistance to State and Federal authorities on 408 separate occasions. These activities resulted in the submission of 114 special reports to the Police Commissioner.

Vice Control Section

The Vice Control Section made over 1,500 arrests and were issued 175 search warrants during the fiscal year. Of the total arrests made, 931 were for vice offenses, and 301 were for illegal gaming. These arrests resulted in over 3,000 separate court appearances by Vice Control personnel.

Organized Crime Section

This section submitted 2,170 Field Interrogation/Observation reports concerning organized crime figures and other criminals. Assistance was rendered to the Federal Bureau of Investigation on 504 occasions, to the Alcohol, Tobacco, and Firearm Bureau on 167 occasions, and to the U.S. State Department on 177 occasions. The Organized Crime Section also assisted the Attorney General's Office 248 times, and assisted other police departments and agencies on over 1,000 separate occasions. The section spent over 580 hours in court, made 28 arrests, and submitted 1,020 special reports on organized crime members and other criminals to the Police Commissioner.

Central Investigative Section

Due to the distinct and separate functions of each unit within the Central Investigative Section, the activities of each unit are reported individually.

The Drug Control Unit submitted 617 Field Interrogation/Observation reports, initiated 658 investigations and completed 640 of them. The Unit was issued 217 search warrants, resulting in 248 arrests. The Drug Control Unit provided assistance to outside agencies in 41 investigations. As a result of the unit's investigations, the unit made a total of 589 arrests during the fiscal year, 540 of them were for narcotics violations. In compliance

CRIMINAL INVESTIGATIVE DIVISION

with the responsibilities of the Unit, Drug Control personnel gave 64 drug lectures and displays to help educate the public concerning the use and abuse of drugs.

The Homicide Unit recorded a total of 85 homicides during the fiscal year, 57 of them having been cleared by arrest. The remaining 28 homicides are still under investigation. There is no statute of limitations for the crime of murder, so these 28 homicides can remain under investigation, theoretically, forever. The Unit also investigated 52 related cases, including suicides, accidental deaths, assault and battery by means of a dangerous weapon, and investigations initiated by the Medical Examiner. The Unit has been working in conjunction with the Boston Fire Department's Arson Squad regarding the deliberate burning of buildings in which lives were lost.

The General Investigative Unit is comprised of seven squads, each dealing with a specific type of criminal activity. The individual squads and their yearly activities are as follows:

The Auto Squad investigated 550 cases during the fiscal year, 330 of them having been cleared by arrest and the remaining 220 pending investigation. The Unit made 54 arrests, 100 separate court appearances, and filed 65 Field Interrogation/Observation reports. The Unit uncovered one of the largest commercial motor vehicle theft rings, resulting in the arrest of six persons and in the recovery of many of the stolen vehicles.

The Burglary Squad investigated 950 cases, which resulted in 392 arrests for breaking and entering into both commercial and residential properties. Arrests were also made for murder, rape, armed robbery, and unarmed robbery. The Unit made 500 separate court appearances, received 750 complaints, and sought and executed 94 warrants of search and arrest. The Unit continued with surveillance of areas with especially high frequencies of breaking and entering. This includes the designated target areas of Districts One and Four.

The Fugitive Squad worked in conjunction with other legal jurisdictions in the matter of persons wanted by these jurisdictions. The Unit conducted 811 rendition and extradition investigations. Thus far 691 cases have been completed, the remainder are pending investigation. The investigations resulted in the apprehension and successful processing of 21 felons. The Unit made a total of 190 court appearances.

The Arson Squad investigated 444 cases of arson or fires of a suspicious nature, in cooperation with the Boston Fire Department. The activities of the Unit also included the clearance of 120 cases, 210 court appearances, 556 interviews of victims, witnesses, or suspects, and 46 arrests and prosecution for arson and related offenses. Approximately thirty percent (30%) of the Unit's activities were spent in surveillance of the areas of the City with a high frequency of arson. These areas are the Back Bay, Brighton, Dorchester, South Boston and Roxbury. Many arson cases can not be prosecuted due to the fact that the perpetrators have not yet reached the age of legal responsibility (Age 7).

The Fraud Squad conducted 84 fraud investigations, clearing 71 of these cases. A total of 23 felons were arrested and prosecuted during the fiscal year. Victims of the fraud schemes received a total of \$29,000 in restitution from the courts. The Unit's other activities included the clearance of 28 cases of fraud for other law enforcement agencies, 78 court appearances, and they received 51 warrants.

CRIMINAL INVESTIGATIVE DIVISION

The Bank Squad handled 235 cases of larceny and fraudulent check schemes, completing 219 of these cases. The remaining 16 cases are still under investigation. The efforts of the Bank Squad resulted in the arrest and successful prosecution of 98 felons. In cases involving more than one police district, the Bank Squad presents the case to the Grand Jury, thus relieving the detectives at the district level. The Bank Squad also assisted all detectives in the various districts, alerting them to the current schemes being perpetrated. The Squad made a total of 160 court appearances.

The Rape Investigation Unit reported that there were 444 rapes during the fiscal year. This constituted a 9.7% increase over the number of rapes during the previous year. The Unit analyzed, tabulated, and filed each incoming rape report on a daily basis. The Unit worked in conjunction with the Informational Services Unit of the Commissioner's Office in presenting the "Stop Rape Program". This lecture series was designed to help reduce a woman's chances of becoming a potential rape victim. The program was presented throughout the City at the request of business, educational, and medical institutions, as well as social groups and community organizations. The Unit also maintained liaison with other agencies concerning rape, such as the Mayor's Task Force on Rape, the Massachusetts Hospital Association, and other law enforcement agencies throughout the Commonwealth.

1

INTERNAL AFFAIRS DIVISION

RESPONSIBILITIES

The Internal Affairs Division is responsible for supervising the disciplinary processes of the Department to ensure that they are both fair and constructive in nature. The Division thoroughly investigates, or causes to be investigated all reports of allegations of police misconduct, and makes appropriate recommendations to the Police Commissioner. The Division also reviews complaint data as to type and source, and recommends training programs or changes in procedure to reduce the causes and frequency of complaints.

PERSONNEL

Deputy Superintendent	1
Lieutenant Detective	1
Sergeant Detective	2
Sergeant	1
Detectives	2
Civilians	<u>2</u>
	9 Total Personnel

ACTIVITIES

All Complaints received by the Internal Affairs Division were catalogued, filed by number, name of complainant, name of police employee, and the District or Unit involved. During the fiscal year, the Division investigated 127 formal complaints. Of the total formal complaints, 106 were lodged against sworn officers and 21 were against civilian employees. Formal complaints are those which result in recommendations deduced from the conclusions developed during the course of the investigation. Upon completion of the investigation the complainant is formally notified by a communication from the Police Commissioner of the results of the investigation pertaining to his/her complaint. The current status of the 127 formal complaints is as follows:

Resolved	104
Pending	<u>23</u>
	127 Total Formal Complaints

In addition to the Formal Complaints, the Division received 213 other complaints, which due to their superficiality, or shallow nature, did not require an extended investigation. The cases were processed in a conciliatory manner and satisfactorily resolved by the Division. These complaints were classified in the following manner:

Miscellaneous Complaints	100
Use of Force Complaints	84
Court Complaints	29

INTERNAL AFFAIRS DIVISION

ACTIVITIES

In accordance with Boston Police Rules and Regulations, #303, Section 13, "Deadly Force", it is incumbent upon the personnel of the Division to participate in the investigation of a person wounded or killed as a result of the application of deadly force by a member of the Department. Consequently, the Internal Affairs Division has set up a separate report and filing system captioned "F.D.R.B." (Firearm Discharge Review Board).

Each case is numbered consecutively and all reports and information pertaining to each investigation is filed for future reference. This becomes a separate entity from those incidents and complaints previously reported. In the fiscal year, the Internal Affairs Division investigated 35 F.D.R.B. cases.

During the past year, Rule #109, of the Department Rules and Regulations, "Discipline Procedures", was put into effect. As a result, the Internal Affairs Division, in compliance with this rule, distributed pre-numbered Complaint Control Forms (BPD Form #1920) to the Districts and Units of the Department. The Division has initiated and is maintaining a log of all Complaint Control Forms that have been issued, and a file of all Complaint Control Forms received from the various Districts and Units, in which complaints were made and/or received against police department personnel.

STAFF INSPECTION DIVISION

RESPONSIBILITIES

The Staff Inspection Division is responsible for evaluating the level of performance of the Units, Districts, and Divisions of the Department, with particular emphasis on their efforts to attain departmental goals and assist in the development of performance standards. It also reviews rules and orders as to their adequacy and to which they are complied with throughout the Department.

Field Inspection Unit

The Field Inspection Unit personnel of the Staff Inspection Division are responsible for insuring the prompt and efficient police response to calls to the Department's emergency number 911 and the effectiveness of police enforcement activities.

PERSONNEL

Captains	3	(1 Commanding)
Lieutenants	5	
Sergeants	1	
Police Officers	1	
Civilian	<u>1</u>	
	11	Total Personnel

ACTIVITIES

The Staff Inspection Division investigated many diverse complaints involving police personnel in procedural infractions. A total of 172 cases were investigated throughout the year. Upon completion of these investigations recommendations were submitted to the Police Commissioner.

The Division monitored and documented the usage of sick leave by Department personnel to identify and investigate sick leave abuse. Random visits were made to the homes of officers on sick leave to verify their illness or injury.

The Division conducted monthly visits to each District and Unit to insure compliance with all written directives of the Command Staff. Gun and Drug lockers were inspected to insure proper security and inventory control practices of these lockers. Department vehicles were inspected to guarantee that the vehicles were equipped and kept clean. Walkie-Talkies were also inspected to insure proper working order and inventory control. The Division conducted roll calls at the Districts and Units. The Officers were inspected for their appearance and their equipment.

All private towing companies that applied for towing contracts with the Department were investigated to assure; (1) that the facilities of the company had the space available to accomodate towed vehicles, (2) that the company had been properly licensed by the Department of Public Utilities, and (3) that the equipment and security of the company proved adequate. The Staff Inspection Division also monitored monthly towing assignments to insure that each towing company received these assignments on an equal basis.

STAFF INSPECTION DIVISION

ACTIVITIES

The Staff Inspection Division processed the 911 Survey Cards each month. This system is utilized by the Department to determine the public's satisfaction or dissatisfaction with police services rendered to them, and how the Department may improve upon its services. A monthly report was filed that reflected the comments and responses of the public with the Police Commissioner.

Field Inspection Unit

The Field Inspection Unit personnel monitored the responses of Patrol Supervisors to various calls on each District. Complainants were interviewed on the scene to ascertain if the response unit arrived promptly and proper action was taken.

The Field Inspection Unit also monitored the Operations Division on selected tours of duty to insure that calls received on emergency number 911 were handled efficiently and quickly and that the response units were clearing the calls without undue delay.

PLANNING AND RESEARCH DIVISION

RESPONSIBILITIES

The Planning and Research Division is responsible for researching operational and administrative problems in the Department and assisting affected units in developing effective response to those problems. It works closely with other units in preparing long-range and contingency plans and is responsible for forms control. This Division is composed of five sections, each with certain responsibilities.

Written Directives Section

This section is responsible for preparing Rules and Regulations, Special Orders, Commissioner's Memoranda, and Circulars as directed by the Police Commissioner.

Administrative Analysis Section

This section researches problems that arise pertaining to the administration of the Department and develops thorough objective reports detailing the findings of such studies.

Crime Patterns and Trends Section

This section gathers and analyzes data relating to specific target crimes, identifies patterns and trends of use to field officers and commanders, disseminates such information to concerned units throughout the Department.

Graphic Arts Section

This section prepares illustrations, graphic layouts, crime scene sketches and other art work as required by the various units and divisions of the Department.

Grants Management Section

This section establishes and maintains liaison with potential and actual funding sources and supervises development and implementation of grant proposals.

PERSONNEL

Director	1
Sergeant	1
Police Officers	4
Civilians	<u>7</u>
	13 Total Personnel

ACTIVITIES

1

Written Directives Section

The activities of this section include the promulgation of the following written directives as directed by the Police Commissioner:

PLANNING AND RESEARCH DIVISION

Special Orders	126
Commissioner's Memoranda	119
Circulars	30
Rules and Regulations	<u>4</u>
	279 Total Directives

The topics of the newly issued Rules and Regulations are as follows:

Rule and Regulation #109	Discipline Procedures
Rule and Regulation #306A	Badges, Identification Cards
Rule and Regulation #314	Traffic Enforcement
Rule and Regulation #400	Special Officers

Administrative Analysis Section

This section worked on a variety of special projects, as well as the daily routine activities. These activities included the following:

1. Designing and printing of 97 numbered department forms
2. Revision and printing of 38 numbered department forms
3. Response issued to over 320 letters of request, questionnaires, surveys, etc., received from various police departments, agencies or citizens from around the country
4. Response issued to over 3,100 walk-in/telephone requests for service received from members of the department or outside agencies
5. Compilation of a reference catalog of staff studies completed by police planning and research divisions across the nation
6. Completed a research project on Directed Deterrent Patrol in preparation for a grant proposal
7. Conducted a survey and preliminary study of One-man versus Two-man Vehicle Patrol in the United States
8. Completed a crime and service call analysis project for Team Policing implementation in District Two.
9. Conducted research into Auxiliary Police programs existing in the United States
10. Compiled a Police Dispatcher's Manual
11. Compiled a 911 Operator's Manual
12. Conducted a survey on Intelligence Operations of selected law enforcement agencies nationwide
13. Conducted preliminary research into a new departmental Alert Mobilization Plan
14. Compiled a manual of Boston Police Planning and Research Division capabilities, role, and function
15. Conducted a nationwide survey of Automated Crime Analysis systems
16. Collaborated with the Northeastern University Center for Applied Social Research in their study of the effects of the Bartley-Fox Gun Law

PLANNING AND RESEARCH DIVISION

17. In conjunction with the Department's Systems and Data Processing Section, began development of an automated Crime Patterns and Trend Analysis capability for the Boston Police Department
18. Conducted Juvenile Arrest Data Analysis Project for the City of Boston's Youth Activities Commission

Crime Patterns and Trends Section

During the fiscal year this section gathered and analyzed data on a number of target crimes. This analysis has resulted in the dissemination of thirty-seven Crime Bulletins for the following crimes:

Commercial Burglary	18
Rape	3
Residential Breaking and Entering	3
Handbag Snap	3
Unarmed Robbery	2
Auto Theft	2
Armed Robbery	1
Follow-up Crime Bulletin	<u>5</u>
	37 Total Bulletins

This section also disseminated a Total Area Crime Bulletin for District 14.

Graphic Arts Section

This section worked on over 400 projects during the fiscal year. These projects included suspect drawings, crime scene sketches for court presentation, illustrations for Department publications, graphic design and layouts and other art work as required.

Grants Management Section

This section worked on a number of grant related projects during the year. These projects included:

1. Proposal for a C.E.T.A. Planning Unit
2. Proposal for C.E.T.A. Elderly Specialist
3. Team Police research for a grant for Team Policing in Charlestown
4. Directed Patrol

Bureau of Administrative Services

The Bureau of Administrative Services is responsible for providing services to support the field activities of the Department. Divisions and sections of a supportive nature are organized under this bureau with a general mandate to arrange the availability of their resources to meet the needs of the Department and the public in the most effective manner possible.



PERSONNEL DIVISION

RESPONSIBILITIES

The Personnel Division is responsible for the administration of the Department's personnel system. It develops standards and policies for all personnel actions, including establishment of job specifications, recruitment, selection and promotion, transfer, discipline, leaves and retirement, and monitors all personnel activities. The Division coordinates processing of all new employees, conducts background investigations, processes all personnel actions affecting existing personnel, and maintains central personnel files. It supervises the medical program of the Department, the Stress Program, and related personnel services activities. It provides liaison with City personnel services and the Massachusetts Division of Personnel Administration. The Division includes the following sections:

Personnel Records Section

This section maintains personnel files and related records for all Department employees.

Medically Incapacitated Section

This section includes all sworn and civilian employees who have been absent, on sick or injured leave, for more than thirty calendar days.

Suspended and Extended Leave Section

This section includes all sworn and civilian employees on suspension or extended leave for more than thirty calendar days.

Personnel Processing Section

This section processes all appointments, transfers, and promotions.

PERSONNEL

Director	1
Sergeant	1
Police Officers	6
Police chaplains	2
Civilians	<u>8</u>
	18 Total Personnel

ACTIVITIES

During the fiscal year, the Medically Incapacitated Section arranged physical examinations for all civilian and sworn personnel, including pre-employment and pre-promotional physicals, and examinations subsequent to illness or injury. The section maintained all personnel medical records, brought them up to date regularly, and supplied these records to the Boston Retirement Board upon request. These records were also made available to others that required them, upon permission of the individual employee.

PERSONNEL DIVISION

ACTIVITIES

The Processing Section processed over one hundred civilian employees hired over the past year. Background investigations were undertaken and Department forms completed. In addition to orienting the new employees, the Processing Section dealt with all the actions affecting the allocations of manpower within the Department, such as transfers, requests for re-assignment, applications for open positions, resignations and retirements.

The Personnel Division was responsible for the compilation, dissemination, and selection process of vacant positions and job openings. These were posted regularly and applications were taken for both sworn and civilian positions. The Division planned and administered selected portions of promotional examinations for selected sworn and civilian positions. This was done under the guidance of the Massachusetts Division of Personnel Administration.

Assessment centers for prospective Lieutenants and Sergeants took place in September and October, 1977. These seminars included simulated written tests and lecture periods. During December, 1977, and January, 1978, career interviews were set up so that the interviewers could get a clearer understanding of the personality of each officer.

Recruitment selection began in January, 1977, with an added interest in the area colleges. Neighborhood representation was also an integral part of the recruitment process. An ultimate goal of the Department is to have every neighborhood in the City of Boston represented by at least one police officer. In January, 1978, the Department was brought one step closer to that goal.

The Personnel Division administers the Comprehensive Employment and Training Act (CETA) within the Department. The Environmental Ordinance Enforcement Unit, begun in August, 1977, enforces City Ordinances that have been continually broken in the past. These civilian employees have greatly alleviated the problems of stray dogs, dog foul, and trash and rubbish complaints. Also through CETA, nearly forty additional Police Clerks and Typists have been placed in the district stations, thus freeing more police officers for street duty.

Great emphasis was placed on recruiting minorities for the 1978 Police Exam. The end result was that the minority percentage that took the exam was identical to the minority percentages of the City. This was the highest number of minorities that have ever taken the Police Exam.

In November and December, 1977, the Department hired 126 permanent Police Officers, including 64 minorities. On February 28, 1978, 13 Sergeants were promoted to the grade of Lieutenant, and on March 14, 1978, two Lieutenants were promoted to the rank of Captain.

A new program, entitled Heart Attack and Stroke Prevention was begun in November, 1977. This program, run by police officers who are trained at the Boston University School of Medicine, is the first of its kind in the country. These officers, while on the job, teach co-workers the importance of keeping track of high blood pressure, as well as having a well defined diet. Once a month these officers are trained in special areas having to do with cardiovascular disease. They, in turn, teach other police officers what they have learned, with the hope that an end will eventually come to all heart attacks and hypertension within the ranks of the Department.

SERVICES DIVISION

RESPONSIBILITIES

The Services Division prepares the Department budget and administers the Office of the Chief Clerk which is responsible for receiving, recording, and transmitting to the City Treasurer all license fees collected by the Department. The Division is divided into seven sections, each providing specific services to other units in the Department and/or to the public.

Maintenance Section

Communications Maintenance Unit installs, repairs, and maintains all Department communications equipment. An Engineering Unit is responsible for keeping abreast of technological innovations in communicating systems and equipment; maintaining the Operations Center and related transmitting and receiving equipment.

Signal Services Unit handles installation, maintenance, repair and alteration of all electrical appliances, equipment, lines and related accessories in the Department vehicles.

Automotive Maintenance Unit is responsible for the maintenance and repair of all Department vehicles.

Building Maintenance Unit is responsible for the maintenance and repair of all police buildings.

Central License Section

The Central License Section investigates, processes and records all applications for licenses and bicycle registrations. When appropriate, it also investigates and reports upon applications for licenses and permits issued by other City and State agencies.

Warrants Section

The Warrants Section serves as a clearing house for all warrants issued by the courts.

Private Detail Service Section

The Private Detail Service Section is responsible for coordinating all off-duty police services rendered by members of the Department to private employees. The Section keeps accurate records of all private detail activity and is responsible for billing and processing payments received. The Section also administers centralized paid details for Superior Officers.

Payroll Section

The Payroll Section prepares and maintains accurate records and files of all payroll related activities.

Technical Services Section

The Technical Services Section is responsible for obtaining, preserving, and analyzing physical evidence for eventual court presentation and for assisting in the development of techniques and procedures for effective crime scene search. The Section includes the Crime Laboratory Unit, the Identification and Photography Unit, and the Ballistics Unit.

SERVICES DIVISION

RESPONSIBILITIES

Printing Section

The Printing Section prints and prepares for distribution all forms, directives, bulletins, and other official documents necessary for the efficient administration of the Department.

PERSONNEL

Deputy Superintendent	1
Directors	2
Captains	2
Lieutenants	4
Sergeant Detectives	2
Sergeants	10
Detectives	5
Police Officers	39
Civilians	<u>123</u>
	188 Total Personnel

ACTIVITIES

The Services Division collected a total of \$953,226.64 in license fees during the fiscal year. These monies were transmitted to the City Treasurer by the Chief Clerk's Office. The Chief Clerk's Office also supervised the awarding of contracts with private vendors, supplying a variety of services to the Department.

The Automotive Maintenance Unit serviced the Department's vehicles on a 24 hour basis. The Unit investigated all accidents in which Department vehicles were involved. Purchasing, servicing, supplies and materials for the 498 Department vehicles totaled over \$2,000,000 during the fiscal year.

The Communications Maintenance Unit, supervised by a civilian Director, installed and maintained the electronic equipment associated with the Boston Police radio and cable TV network. The radio network has a total of 47 transmitters, including main, stand-by, and emergency transmitters. More than 80 satellite receivers interconnected to a repeater voting system ensured maximum radio coverage on all frequencies.

The Unit serviced an elaborate recording system that permits the simultaneous tape recording of ninety different radio and television positions in the Operations Center. All emergency telephone and radio communications were recorded and the tapes were kept for future reference. A paging system, used to page administrative personnel, occupied a police-assigned frequency and was serviced by personnel assigned to the Communications Maintenance Unit.

SERVICES DIVISION

ACTIVITIES

All radios, televisions, and associated equipment assigned to the Department were serviced and maintained by this Unit. Communications Maintenance is responsible for more than thirty-two pieces of equipment, the Unit was also responsible for the installation of all new equipment. All of the radio maintenance personnel are Federal Communications Commission license holders.

The daily activities of the Unit consisted of the repair of mobile radios, walkie-talkies, base stations, satellite receivers, and all police radio equipment throughout the City. The Unit was also involved in the continual scrutiny of all frequencies, both receiving and transmitting, to assure compliance with the FCC rules and regulations. Presently, the Department has approximately 800 walkie-talkies and 500 mobile radios.

The Signal Services Unit maintained and serviced all electrical wiring and equipment used by the Department. It was responsible for installation and maintenance of more than 27 miles of coaxial cable used in the Department's TV network. The Unit serviced and maintained all the generators which provide emergency power to all Divisions in the event of electrical failure. The Unit installed, maintained and repaired all electrical lights, lines, and equipment in all Department facilities. The Unit installed new coaxial cables throughout the City and removed those cables that were discontinued. The Unit also installed and maintained the taxi signs and poles and the sight-seeing poles and signs throughout Boston. The Unit is assigned 7 trucks, one specifically for the installation of cables.

The Payroll Section prepared, audited, and processed all payrolls. This included the special overtime payrolls and the Collective Bargaining compensation amendments under the existing contract agreements. There were a total of ninety-two different rates of pay within the Department. The total payroll processed in the Payroll Section was in excess of \$53,000,000.

TRAINING AND EDUCATION DIVISION

RESPONSIBILITIES

The Training and Education Division is responsible for the development of Department training standards and administration of all training and education programs. It is organized into four sections, each with specific responsibilities.

Program Development Section

This Section is responsible for initiating and developing new training programs. It prepares course prospecti, selects instructors, gathers teaching materials and coordinates course development which affects units in the Department.

Program Coordination Section

This Section is in charge of on-going, in-service training programs and includes the Registrar who is responsible for scheduling, attendance and testing.

Technical Training Section

This Section operates the police range, develops firearms standards, and coordinates a firearms qualification program.

Recruit Training Section

This Section is responsible for implementation and coordination of all recruit training programs and for supervising recruits throughout the recruit training year.

PERSONNEL

Deputy Superintendent	1
Captain	1
Sergeants	7
Police Officers	8
Civilians	<u>8</u>
	25 Total Personnel

ACTIVITIES

The Training and Education Division acted to coordinate all training within the Department and all training requests from outside agencies. The Division initiated programs and guided the development of course curriculum.

Program Development Section

This Section acted to develop training resources and materials for the Department. The Section was primarily responsible for the operation of the audio-visual facility located at District One. The Section produced training tapes and handled all requests for video teams.

TRAINING AND EDUCATION DIVISION

ACTIVITIES

Program Coordination Section

The activities of this Section included the assignments of classrooms, handling daily assignments, maintaining all attendance records, developing testing materials and maintaining all other academic records. This Section also handled all in-service training programs. These programs included First Responder Training, Hostage Negotiations, Detective Forensic Science Training and other programs required by the Department.

Technical Training Section

This Section, located at the Boston Police Department Firearms Range at Moon Island, facilitated the firearms training for all of the training sections. This included training for recruits, as well as in-service training programs.

Recruit Training Section

During the fiscal year, this section supervised two classes of Boston Police Recruits. These two classes, totalling 125 men and women, are now serving their first year as Boston Police Officers. This Section also handled the various Regional Recruit Training Programs.

Bureau of Field Services

The Bureau of Field Services has primary responsibility for delivery of effective and efficient police services to the community. The bureau is responsible for providing general police services throughout the City, and is divided into eight divisions.

Boston Police Department

"Announces the New Concept of Team Police for the Meeting House Hill Area."

We invite the Community to meet the new commanding officer, Sgt. Edward P. Connolly and his team of 12 officers. These officers will be at St. Peter's school yard on July 28th from 6:00 - 8:30 p.m. They are anxious to make tence and serve your co permanent basis.

Also come see the followi

K-9 Unit Demon
Crime Preventiv
Stop Rape
Mounted

Drug Control •
SWAT •

Police Commissioner
invites you and yo
the demonstratio
cream for the city

Make Date 8

Boston Police

DIGIT 1		
Alpha	— Dist. 1	— Dist. 11
Brown	— Dist. 2	— Dist. 12
Green	— Dist. 3	— Dist. 13
Orange	— Dist. 4	— Dist. 14
Red	— Dist. 5	— Dist. 15
Blue	— Dist. 6	— Dist. 16
Purple	— Dist. 7	— Dist. 17
Gold	— Dist. 8	— Dist. 18
Silver	— Dist. 9	— Dist. 19
Black	— Dist. 10	— Dist. 20

EXAMPLE: The Supervisor 12 can be District Four (four days)

AREA	TYPE	UNIT NUMBER	TOUR
Delta	Dist	Twelve	Day

SERVICE ASSIGNMENT CODES

Code 1	Vehicle Maintenance	Code 11	Street Sweeper
Code 2	Public Maintenance	Code 12	Out of City
Code 3	Handicapped & Disabled	Code 13	Towing
Code 4	Transporting Persons	Code 14	Car Wash
Code 5	Car Wash	Code 15	Boat
Code 6	Long	Code 16	Strip Wash and Tilt

CALL SIGNS

DIGIT 2		DIGIT 3 4 5 UNIT NUMBER	
One	— Service Call	Seven	— Mounted
Two	— Patrol	Eight	— Detective
Three	— Patrol	Nine	— Supervisor
Four	— Patrol	Zero	— Lieutenant
Five	— Patrol	One	— Captain
Six	— Patrol	Two	— Sergeant
Seven	— Patrol	Three	— Corporal
Eight	— Patrol	Four	— Constable
Nine	— Patrol	Five	— Constable
Zero	— Patrol	Six	— Constable

DIGIT 6 7 8 TOUR		DIGIT 9 10 11 TOUR	
One	— Day	One	— Day
Two	— Night	Two	— Night
Three	— Day	Three	— Night
Four	— Night	Four	— Day
Five	— Day	Five	— Night
Six	— Night	Six	— Day
Seven	— Day	Seven	— Night
Eight	— Night	Eight	— Day
Nine	— Day	Nine	— Night
Zero	— Night	Zero	— Day

BUREAU OF FIELD SERVICES

The Bureau of Field Services has primary responsibility for delivery of effective and efficient police services to the community. This bureau is responsible for providing general police services throughout the City, and is divided into eight divisions.

Each Field Services division commander provides complete administrative and field supervision in the division under his control and is responsible for meeting the needs of citizens in the area and for the accurate interpretation and implementation of Department rules and policies in the districts and units for which he is responsible. Each district is responsible for all police services within the district boundaries except those that are specifically assigned to other units in the Department. District personnel are responsible for providing the best possible police service to their communities; and they cooperate fully with specialized units in seeking new ways to improve the overall effectiveness of police operations in the district. Each district maintains a patrol force sufficient in size to provide around-the-clock coverage, and each contains its own administrative, supervisory, and command personnel.

TEAM POLICING

Team Policing is a concept developed to bring about a change in traditional police operations. Its main objective is to produce a community-centered police structure that is responsive to different neighborhood lifestyles. This goal of improving police-community relations will hopefully restore a feeling of confidence by citizens in the police.

Team Policing allows the officers assigned to each team to be responsible for all police services in a given geographic area. Each team, headed by a Team leader assumes full responsibility for the quality of police services and control of crime in a neighborhood. Officers not only handle 911 calls, but also conduct investigations and perform follow-up investigations in their area.

Interaction between the police and community is the key to Team Policing. Officers are encouraged to establish relationships with residents in their area. Police-community meetings are also used as a channel by which citizens can air their complaints against the type of police service being rendered. The establishment of a referral system with local agencies has helped alleviate the non-police problems in the neighborhoods.

Team Policing has been met with great success in Charlestown, Mission Hill, and many of the housing projects throughout the City. It has enabled the Boston Police Department to return law enforcement to the community and break the traditional bonds of police service.

POLICE AREA A

RESPONSIBILITIES

Police Area A is responsible for rendering police service in Districts Seven and Fifteen. This includes the neighborhoods of East Boston and Charlestown, respectively.

	<u>District 7</u>	<u>District 15</u>
Population	39,900	15,353
Road Miles	39.1	22.6
Square Miles	2.871	1.323

PERSONNEL DEPLOYMENT

Deputy Superintendent	1	1
Captains		1
Lieutenants	4	
Sergeant Detectives	1	
Sergeants	9	10
Detectives	6	5
Police Officers	53	43
Civilians	25	15

ACTIVITIES

Part I Crimes	2,362	1,210
Part II Crimes	1,789	928
Part III Services	<u>21,343</u>	<u>13,684</u>
Totals	25,494	15,822
Arrests	582	501

POLICE AREA B

RESPONSIBILITIES

Police Area B encompasses solely District One. The neighborhoods included in District One are Chinatown, Beacon Hill, the North End, and Downtown Boston.

District 1

Population	25,843
Road Miles	78.3
Square Miles	1.369

PERSONNEL DEPLOYMENT

Deputy Superintendent	1
Captains	1
Lieutenant Detectives	1
Lieutenants	3
Sergeant Detectives	1
Sergeants	7
Detectives	22
Police Officers	107
Civilians	20

ACTIVITIES

Part I Crimes	12,059
Part II Crimes	4,268
Part III Services	<u>53,550</u>
Totals	69,877
Arrests	4,468

POLICE AREA C

RESPONSIBILITIES

Police Area C includes District Four and Fourteen. District Four renders police service to the Back Bay and South End areas. District Fourteen covers Brighton and Allston.

	<u>District 4</u>	<u>District 14</u>
Population	66,907	63,587
Road Miles	78.1	66.3
Square Miles	2.434	4.446

PERSONNEL DEPLOYMENT

Deputy Superintendent	1	1
Captains	1	1
Lieutenant	4	3
Sergeant Detectives	1	1
Sergeants	14	11
Detectives	21	10
Police Officers	144	78
Civilians	25	28

ACTIVITIES

Part I Crimes	13,098	5,642
Part II Crimes	4,502	2,699
Part III Services	<u>72,835</u>	<u>36,729</u>
Totals	89,835	45,070
Arrests	3,345	863

POLICE AREA D

RESPONSIBILITIES

Police Area D includes Districts Two and Three. District Two encompasses Roxbury and North Dorchester, and District Three covers the Mattapan area.

	<u>District 2</u>	<u>District 3</u>
Population	84,926	64,881
Road Miles	137.6	100.0
Square Miles	4.349	3.808

PERSONNEL DEPLOYMENT

Deputy Superintendent	1	1
Captains	1	1
Lieutenants	4	3
Sergeant Detectives	1	1
Sergeants	17	12
Detectives	19	8
Police Officers	160	73
Civilians	37	22

ACTIVITIES

Part I Crimes	9,580	4,631
Part II Crimes	4,376	1,799
Part III Services	<u>64,907</u>	<u>33,887</u>
Totals	78,863	40,317
Arrests	3,710	1,182

POLICE AREA E

RESPONSIBILITIES

Police Area E includes District Six and Eleven. District Six covers South Boston and District Eleven covers Dorchester.

	<u>District 6</u>	<u>District 11</u>
Population	38,488	87,557
Road Miles	44.3	87.2
Square Miles	2.369	4.638

PERSONNEL DEPLOYMENT

Deputy Superintendent	1	1
Captains	1	1
Lieutenant	3	2
Sergeant Detectives	1	1
Sergeants	13	11
Detectives	5	10
Police Officers	83	105
Civilians	30	46

ACTIVITIES

Part I Crimes	2,916	6,002
Part II Crimes	1,833	3,576
Part III Services	<u>43,779</u>	<u>59,444</u>
Totals	48,528	69,022
Arrests	691	1,830

POLICE AREA F

RESPONSIBILITIES

Police Area F includes District Five and Thirteen. District Five covers the neighborhoods of Roslindale, Hyde Park and West Roxbury. District Thirteen covers all of Jamaica Plain.

	<u>District 5</u>	<u>District 13</u>
Population	104,703	45,525
Road Miles	185.0	78.5
Square Miles	12.492	4.238

PERSONNEL DEPLOYMENT

Deputy Superintendent	1	1
Captains	1	1
Lieutenant	2	4
Sergeant Detectives	1	1
Sergeants	12	8
Detectives	10	8
Police Officers	83	53
Civilians	47	23

ACTIVITIES

Part I Crimes	4,396	3,016
Part II Crimes	3,352	2,064
Part III Services	<u>44,120</u>	<u>28,942</u>
Totals	51,868	34,022
Arrests	1,718	1,544

DIVISION G

RESPONSIBILITIES

Division G is comprised of the Tactical Patrol Force, the Mobile Operations Patrol, and the House of Detention. The responsibilities of each of these units are as follows:

Tactical Patrol Force

The Tactical Patrol Force is comprised to two specialized units:

Anti-Crime Unit - This unit functions as a selective group concentrating on the reduction of street crimes and robberies throughout the City. The Unit supplements regular patrol, plainclothes and anti-crime forces in selected areas, has canine capability, and is specially equipped and trained for emergencies.

Emergency Service Unit - This unit responds to all incidents likely to require the use of special tools and equipment. It also responds to sniper and hostage incidents and is responsible for bomb search and disposal.

Mobile Operations Patrol

The Mobile Operations Patrol is the Department's motorcycle unit which is used for traffic enforcement, patrol, and selective tactical operations.

Mounted Patrol Unit - This unit patrols areas of the City on horseback and is used for preventive patrol and traffic control as the need for and propriety of such service is determined.

House of Detention

The House of Detention is responsible for the care and custody of all women prisoners until the court has disposed of their cases or until they have been otherwise released in accordance with the law.

PERSONNEL DEPLOYMENT

Captains	4	
Lieutenants	1	
Sergeants	19	
Police Officers	179	1
Civilians	<u>96</u>	
	299	Total Personnel

DIVISION G

ACTIVITIES

Tactical Patrol Force

Anti-Crime Unit - This Unit was involved in the selective enforcement and reduction of street crimes and robberies throughout the City. The unit handled 63 Assault cases, 26 Breaking and Entering complaints, 39 Robberies, 123 Drug related incidents and 438 other incidents. The Canine Unit operates as part of the Anti-Crime Unit. This Unit performed 182 building searches, 52 canine demonstrations, and responded to 470 Assists to other units. These activities led to 78 arrests by the Canine Unit.

Emergency Service Unit - This Unit was involved in all incidents which required the use of special tools and equipment. During the fiscal year, this unit responded to 950 bomb threats, 152 bomb and explosive related incidents, conducted 25 investigations, and handled 190 calls for special service. The Unit also gave 15 public relations lectures on emergency services.

Mobile Operations Patrol

The Mobile Operations Patrol is a highly visible, mobile, tactical, response unit consisting of multiple function police officers on motorcycles; and in the Mounted Patrol Unit, on horseback. The Unit's activities for the year included the issuance of 21,894 moving violations, 102,332 parking citations, and 138 taxi violations. The Unit also towed 1,148 vehicles, responded to 13,990 gang calls and disturbances, and 30,073 other calls for service. These activities resulted in 224 arrests.

Mounted Patrol Unit - This unit was involved in multiple police functions through the use of skilled officers on horseback. In addition to regular beat patrols, the unit was utilized at public events for crowd control and preventive operations. Along with these activities, the Unit participated in 23 Operation Safety demonstrations, 17 parades, 29 sporting events, and 48 civic and community events. The Unit conducted 51 group tours of the police stables. The addition of 36 horses at the end of the fiscal year has greatly increased the capabilities of the Unit.

House of Detention

The House of Detention is involved in the care and custody of female prisoners. The Unit has often assisted other law enforcement agencies in the area. During the fiscal year, the House of Detention processed 5,659 prisoners and lodgers.

DIVISION H

OPERATIONS

RESPONSIBILITIES

The Operations Division is responsible for receiving citizen's calls for assistance through the 911 emergency telephone and for assigning police resources to handle these calls. The division is divided into two sections.

Operations Center Section

This section receives and records telephone calls for police service and dispatches units in accordance with Department directives and plans developed by the Bureau of Field Services. The Division maintains current knowledge of conditions throughout the City and assigns police response units to meet changing requirements for service. The Operations Duty Supervisor has final responsibility for the movement of field units to provide the most effective police services possible.

Message Center Section

This section contains the Department Stolen Car Unit as well as communications facilities with LEAPS and NCIC computers. The Stolen Car Unit is responsible for recording and maintaining Department files on stolen cars and recoveries. They also maintain listings of all vehicles towed within the City for parking violations.

PERSONNEL DEPLOYMENT

Deputy Superintendent	1
Lieutenants	4
Sergeants	18
Police Officers	61
Civilians	<u>85</u>
	169 Total Personnel

ACTIVITIES

A Computer Aided Dispatch System enabled the personnel of the Operations Center Section to receive and process 1,199,604 telephone calls during the fiscal year. Police response units were dispatched to 551,637 of these calls. The majority of the remaining calls were either handled by the police dispatchers over the telephone, or were transferred, by direct line, to the Fire Department and/or Health and Hospital Dispatchers. The Fourth of July is ordinarily the busiest day of the year, receiving over 4,600 calls in a twenty-four hour period. The average number of daily calls is 3,286. An exception to this general rule occurred during and immediately following the storm of February 6, 1978. The number of calls rose abnormally to a peak of 10,311 calls on February 10, 1978.

The Message Center Section of the Operations Division consists of the Auto Theft Unit, the Towed Vehicle Unit and the Teletype Unit. The Auto Theft Unit

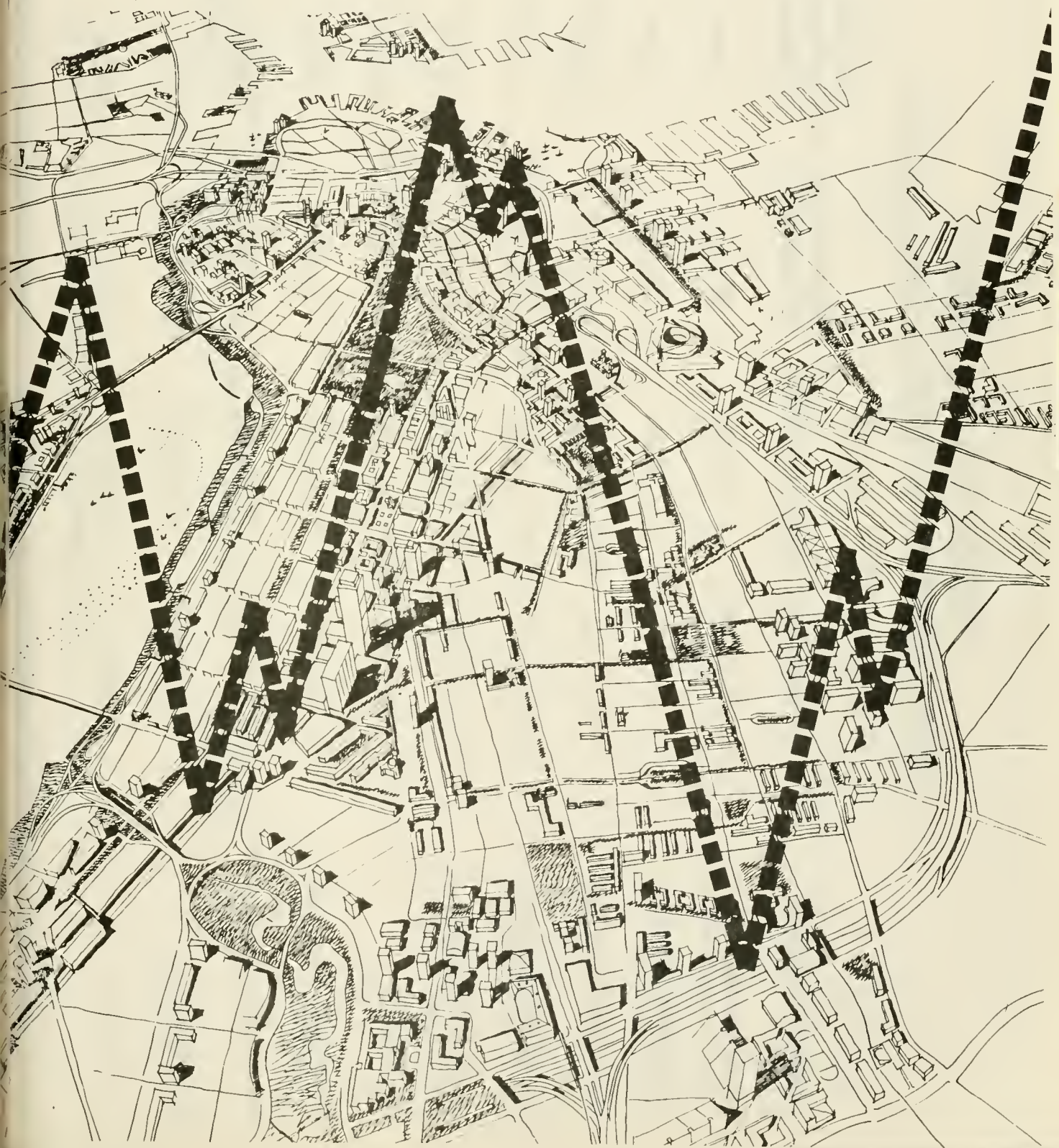
DIVISION H

OPERATIONS

ACTIVITIES

recorded all reports of stolen vehicles in the City. This list was then cross-checked with the list of all towed vehicles compiled by the Towed Vehicle Unit. The Teletype Unit had computer and teletype capabilities to enter and receive information from the computer at Boston City Hall, the State LEAPS computer and the National Computer Information Center (NCIC) in Washington, D.C. In addition, the Unit relayed all Department teletype messages to the various Districts and Units within the Department.

Section 5



BOSTON POLICE BUDGET

COST SUMMARY BY PROGRAM ELEMENT

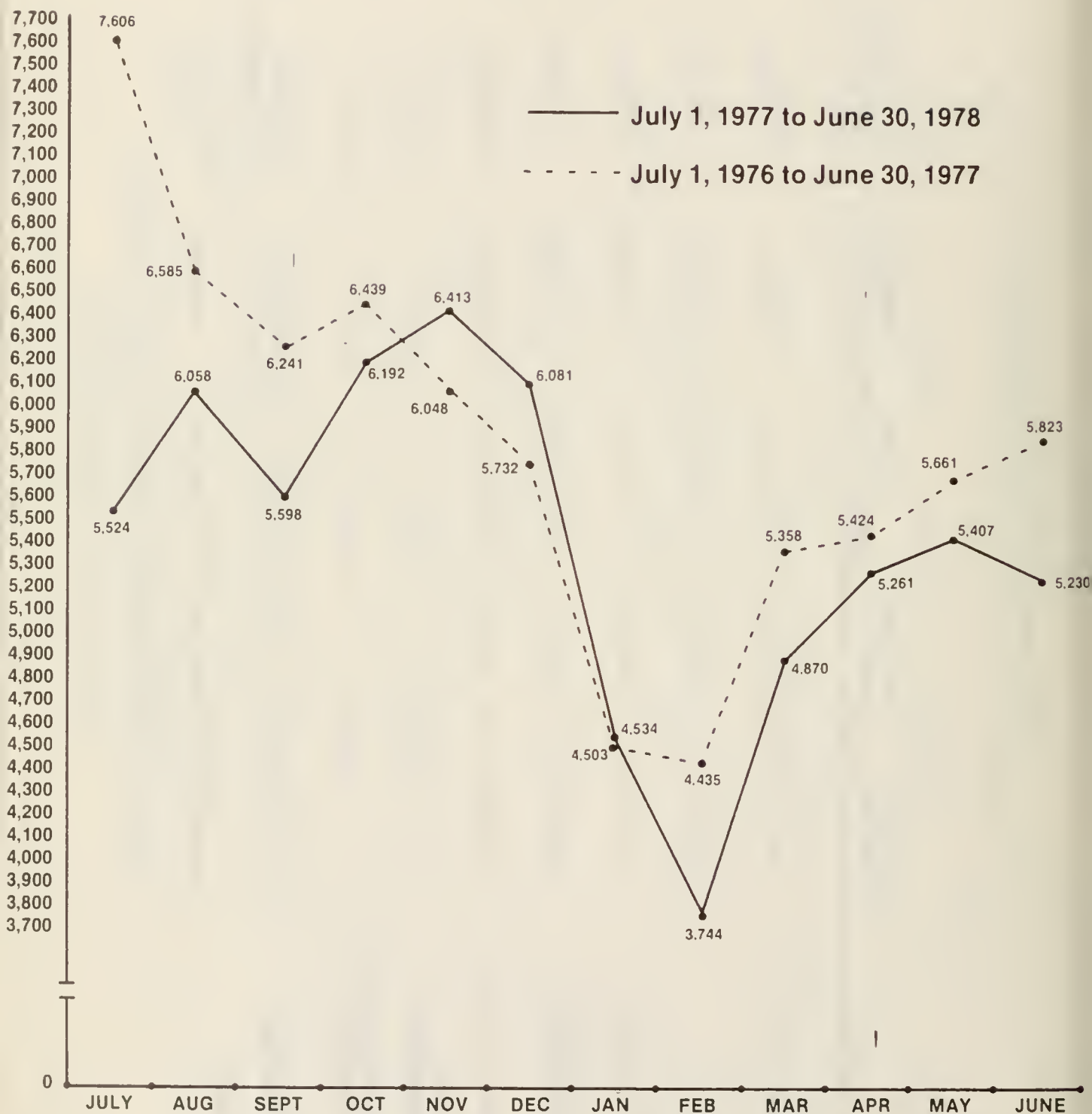
Program Element	1976-77 Expenditures	1977-78 Appropriations	Requested by Department	1978-1979 Recommended by Mayor	Increase or (Decrease)
Administration	657,218	606,200	653,720	613,644	7,444
Special Investigations	151,987	169,963	162,390	125,094	(44,869)
Management & Budget	2,178,749	2,300,586	2,235,554	2,279,637	(20,949)
Internal Investigations	553,995	535,620	581,446	555,637	20,017
External Investigations	1,797,790	1,765,842	1,808,989	1,739,677	(26,165)
Services	5,014,032	5,808,325	5,996,676	5,658,921	(149,404)
Personnel Administration	820,530	676,639	774,324	742,058	65,419
Training & Education	471,168	503,425	575,588	536,054	32,629
Field Services	45,103,603	40,498,088	41,298,527	41,327,074	828,986
TOTALS	56,749,072	52,864,688	54,087,214	53,577,796	

COST SUMMARY BY CLASS 1978-79 BUDGET

	1975-1976 EXPENDITURES	1976-1977 EXPENDITURES	1977-1978 APPROPRIATIONS	REQUESTED BY DEPARTMENT	RECOMMENDED BY MAYOR	INCREASE OR (DECREASE)
PERSONAL SERVICES	58,269,508	51,412,845	46,748,500	56,941,172	47,444,605	696,105
CONTRACTUAL SERVICES	1,933,560	1,976,475	2,225,200	2,353,442	2,119,765	(105,435)
SUPPLIES AND MATERIALS	1,950,616	1,846,733	2,187,700	2,634,538	2,200,364	12,664
CURRENT CHARGES AND OBLIGATIONS	634,986	536,902	513,600	420,983	414,083	(99,517)
EQUIPMENT	1,167,429	976,119	1,535,000	3,542,491	1,568,317	33,317
STRUCTURES & IMPROVEMENTS	—	—	—	—	—	—
LAND & NON-STRUCTURE IMPROVEMENTS	—	—	—	—	—	—
SPECIAL APPROPRIATION	—	—	—	—	—	—
DEPARTMENT TOTAL	63,956,099	56,749,074	53,210,000	65,892,626	53,747,134	537,134

TOTAL PART I CRIMES

(by month)



JUL 1, 1977 TO JUNE 30, 1978

	MURDER	MAN- SLAUGHTER	RAPE	ROBBERY	AGGREGATED ASSAULT	BURGLARY	LARCENY	AUTO THEFT	TOTAL
DISTRICT 1	14	1	41	800	426	1,673	5,649	3,455	12,059
DISTRICT 2	25	2	108	1,277	976	2,165	2,382	2,645	9,580
DISTRICT 3	5	3	52	595	324	1,447	1,116	1,089	4,631
DISTRICT 4	17	3	104	1,328	541	3,251	3,916	3,938	13,098
DISTRICT 5	4	4	12	168	190	1,208	1,371	1,439	4,396
DISTRICT 6	1	3	13	77	163	720	935	1,004	2,916
DISTRICT 7	5	3	9	112	129	543	808	753	2,362
DISTRICT 11	7	0	43	538	336	1,620	1,687	1,771	6,002
DISTRICT 13	6	2	24	252	182	811	843	896	3,016
DISTRICT 14	1	2	37	183	144	1,540	1,676	2,059	5,642
DISTRICT 15	1	3	1	61	62	221	405	456	1,210
TOTAL	86	26	444	5,391	3,473	15,199	20,788	19,505	64,912

JULY 1, 1977 TO JUNE 30, 1978

	HOMICIDES*	RAPE	ROBBERY	AGGREGATED ASSAULT	BURGLARY	LARCENY	AUTO THEFT	ALL PART ONE CRIME
DISTRICT ONE (25,843)**	6.0	16.0	310.0	165.0	647.0	2,186.0	1,337.0	4,666.2
DISTRICT TWO (84,926)	3.1	12.7	150.3	115.0	255.0	280.4	311.4	1,128.0
DISTRICT THREE (64,881)	1.2	8.0	91.7	50.0	230.0	172.0	168.0	733.7
DISTRICT FOUR (66,907)	2.9	15.0	198.0	81.0	486.0	585.0	589.0	1,957.6
DISTRICT FIVE (104,703)	0.7	1.1	16.0	18.0	115.0	130.9	137.0	419.18
DISTRICT SIX (38,488)	1.0	3.3	20.0	42.0	187.0	243.0	261.0	757.6
DISTRICT SEVEN (39,900)	2.0	2.3	29.0	33.0	140.0	208.0	193.0	591.9
DISTRICT ELEVEN (87,557)	0.7	4.9	61.0	38.0	185.0	192.6	202.0	685.4
DISTRICT THIRTEEN (45,525)	1.7	5.2	55.0	40.0	178.0	185.0	197.0	662.4
DISTRICT FOURTEEN (63,857)	0.4	5.7	28.0	22.0	241.0	262.0	322.0	883.5
DISTRICT FIFTEEN (15,353)	2.6	0.6	40.0	40.0	143.0	264.0	297.0	788.1
CITY WIDE (636,940)	1.75	6.97	84.63	54.52	238.62	326.37	306.22	1,019.12

includes Murder and Manslaughter

*estimated population based on July 1, 1978
United States Department of Commerce

POLICE DISTRICTS	PART I OFFENSES	PART II OFFENSES	PART III SERVICES	ARRESTS	POPULATION*	SQUARE MILES	ROAD MILES
DISTRICT ONE	12,059	4,268	53,550	4,468	25,843	1.369	78.3
DISTRICT TWO	9,580	4,376	64,907	3,710	84,926	4.349	137.6
DISTRICT THREE	4,631	1,799	33,887	1,182	64,881	3.808	100.0
DISTRICT FOUR	13,098	4,502	72,235	3,345	66,907	2.434	71.8
DISTRICT FIVE	4,396	3,352	44,120	1,718	104,703	12.492	185.0
DISTRICT SIX	2,916	1,833	43,779	691	38,488	2.369	44.3
DISTRICT SEVEN	2,362	1,789	21,343	582	39,900	2.871	39.1
DISTRICT ELEVEN	6,002	3,576	59,444	1,830	87,557	4.638	87.2
DISTRICT THIRTEEN	3,016	2,064	28,942	1,544	45,525	4.238	78.5
DISTRICT FOURTEEN	5,642	2,699	36,729	863	63,857	4.446	66.3
DISTRICT FIFTEEN	1,210	928	13,684	501	15,353	1.323	22.6
TOTAL	64,912	31,186	472,620	20,434	636,940	44.337	910.7

* estimated population figures based on the
1970 Census of Housing published by the
U.S. Department of Commerce

COMMENDATIONS

The Boston Police Department Awards Board, consisting of Deputy Superintendent James J. MacDonald, Deputy Superintendent Anthony J. Leone, Lieutenant Joseph P. Sheridan, Officer James A. Donadini and chaired by Captain Morris V. Allen, convened for the purpose of selecting officers who have distinguished themselves in the performance of duty so as to merit the awards presented to them at the Boston Police Relief Association Ball on December 14, 1977.

THE SCHROEDER BROTHERS MEDAL FOR COURAGEOUS POLICE SERVICE

THE DEPARTMENT MEDAL OF HONOR

THE BOSTON POLICE RELIEF ASSOCIATION MEMORIAL AWARD

THE THOMAS F. SULLIVAN AWARD

THE BOSTON BANK AWARD

presented to:

DETECTIVES ARNOLD JAMES AND JOHN J. McMANUS, DISTRICT THREE

On Friday, April 29, 1977, at about 1:30 p.m., Detectives James and McManus were patrolling the Mattapan Square area on Fairway Street. As they approached the National Shawmut Bank they observed a hold-up in progress. Detective James maneuvered the police vehicle onto the sidewalk, blocking the felon's escape route, while Detective McManus drew his service revolver. The felons reacted with a fusillade of firepower directed at the Detectives, striking Detective James in the face and Detective McManus in the wrist, elbow, and shoulder. As a result of his wounds, Detective James lost control of his vehicle and the car collided with the bank building, coming to a stop on top of the attache case containing the currency stolen by the felons.

Throughout the incident the primary motive and concern of the officers was the protection of the victim and apprehension of the felons, without regard for their own personal safety. Both officers sustained critical wounds and required extensive hospitalization. The bravery of these two men is best exemplified by the fact that they nearly sacrificed their lives in the course of executing their sworn duties. The culprits were ultimately captured after an intensive investigation.

THE WALTER SCOTT MEDAL OF VALOR

THE DEPARTMENT MEDAL OF HONOR

THE BOSTON POLICE RELIEF ASSOCIATION MEMORIAL AWARD

THE THOMAS F. SULLIVAN AWARD

presented to:

OFFICER THOMAS J. POLLARD, JR., DISTRICT FOURTEEN

On December 21, 1976, at 1:00 p.m., Officer Pollard, who was off-duty and in civilian attire, was entering a variety store at 411 Washington Street, Brighton. The store owner, who knew Officer Pollard to be a police officer, excitedly approached Officer Pollard and told him that a white male had just caused an uproar in his store by acting in an irrational manner. The owner also said

COMMENDATIONS

that this person was carrying something that appeared to be a rifle wrapped in rags.

Officer Pollard immediately began to search the area and saw the suspect entering the Budget Beauty Salon at 385 Washington Street. As Officer Pollard entered the Salon he observed the suspect holding four women at bay with a large double-edged ax. Officer Pollard identified himself as a police officer and told the suspect to put the ax gently on the floor; he then instructed the owner to call for police assistance. Officer Pollard's experienced demeanor calmed the suspect to the point where he did place his weapon on the floor, at which point he attempted to flee. In the course of restraining the suspect, Officer Pollard was repeatedly kicked and punched by the suspect.

Investigation revealed the suspect to be a patient of the West Roxbury Veterans Hospital Psychiatric Unit and was returned to that facility. It is obvious that Officer Pollard's quick and professional response rescued the four women from a terrifying experience. There is no doubt that the actions of this officer averted a potential tragedy.

THE DEPARTMENT MEDAL OF HONOR

THE BOSTON POLICE RELIEF ASSOCIATION MEMORIAL AWARD

THE THOMAS F. SULLIVAN AWARD

THE BOSTON BANK AWARD

presented to:

DETECTIVE WILLIAM T. CURRIER, JR., DISTRICT FOURTEEN

On Friday, July 8, 1977, at about 11:35 a.m., off-duty Detective Currier, while at the Circle Lounge, 469 Neponset Avenue, was informed by a waitress that a white male had just approached a male employee, seated at a rear booth, and ordered him at gunpoint to bring the receipts he was counting and come outside. The waitress stated that she followed them outside, at which point the gunman threatened her life and ordered her back inside the lounge. A patron of the lounge had also followed them outside, intending to assist the employee.

Upon receiving this information, Detective Currier, along with the bartender, proceeded outside and circled to the right of the lounge. As he turned the corner Detective Currier observed the employee lying on the ground, the male patron standing against the wall and the suspect standing a few feet away. Detective Currier drew his service revolver, identified himself and ordered the gunman to drop his weapon. For several seconds the gunman and Detective Currier stood apart, each with a gun pointed at the other, and both ordering their adversary to drop his gun. The gunman finally lowered his left arm and slipped his weapon into his pants pocket. Detective Currier then relieved the gunman of his .25 caliber cocked "Titan" pistol and the \$4,000.00 in U.S. currency taken from the male employee.

Detective Currier's conduct during this incident was a model of courage and restraint. Even though off-duty, he completely disregarded the danger to himself and faced down a dangerous gunman, reflecting credit on both himself and the Department.

COMMENDATIONS

THE DEPARTMENT MEDAL OF HONOR
THE BOSTON POLICE RELIEF ASSOCIATION MEMORIAL AWARD

THE THOMAS F. SULLIVAN AWARD

THE BOSTON BANK AWARD

presented to:

OFFICERS THOMAS R. CLIFFORD, JR. AND ROBERT C. DiPASQUALE, DISTRICT FOUR

On Friday, February 4, 1977, at about 8:10 a.m., Officers Clifford and DiPasquale, while cruising on Westland Avenue, observed large quantities of dense smoke and flame emanating from the top floors of #68. The Officers immediately notified Operations and then entered the burning, four story building. They began banging loudly on all apartment doors on the first and second floors, and they forced open the doors where there was no immediate response, in order to rescue any sleeping occupants. Due to the intense heat, smoke, and fire the officers were forced to retreat from the building. They then repeated the process of alerting the occupants at #66 Westland Avenue. After this building was completely evacuated, the officers returned to #68 and forced open a locked door to find an unknown male, either sleeping or unconscious, and carried him from the building.

Captain Collins, of the Boston Fire Department, stated that of the thirty-one apartments in the building, twenty to twenty-five were occupied. He estimated that the officers evacuated approximately forty-five people.

The officers, despite their suffering from smoke inhalation, remained at the scene assisting the firefighters in setting up fire lines. Only after this was completed were they removed to Boston City Hospital. The actions of Officers Clifford and DiPasquale at the scene of the massive conflagration, in which four people perished, undoubtedly prevented further tragic loss of life and brings credit to the Department.

THE DEPARTMENT MEDAL OF HONOR
THE BOSTON POLICE RELIEF ASSOCIATION MEMORIAL AWARD

THE THOMAS F. SULLIVAN AWARD

THE BOSTON BANK AWARD

presented to:

OFFICER EDWARD R. GAUGHAN, DISTRICT TWO

At about 8:10 p.m., Wednesday, September 28, 1977, Officers McDermott, Maffeo, and Sergeant Doucette of District Two, responded to a grocery store hold-up progress at 147 Centre Street, Roxbury. Upon arrival, the officers learned that two males, armed with a sawed off shotgun and a handgun, had just robbed the store of \$482.00. One suspect had fired one round from the sawed-off shotgun to intimidate the owner and the customers in the store.

All of the witnesses were taken to District Two and were questioned by the above officers, as well as Officers Poggi and Gaughan. Officer Poggi's knowledge of the Spanish language enabled the officers to determine the names and addresses of the suspects. The five officers responded to the suspect's address on Heath Street in Roxbury, sighting the getaway car parked outside. Officers Gaughan,

COMMENDATIONS

Maffeo, and Poggi proceeded up the stairs of the building to the second floor, while Officer McDermott and Sergeant Doucette watched the windows from outside the building. Upon entering the apartment, the three officers observed a door close at the far end of the hallway. The officers outside the building then observed one of the suspects attempting to escape out the window. The officers warned the suspects that they would be shot if they attempted to escape, whereupon the culprits closed the screen.

The three officers outside the closed door heard the sound of a shell being loaded into the chamber of a shotgun. Officer Gaughan flung open the door and observed one of the suspects standing with a loaded shotgun aimed directly at him. He also observed the other suspect and two small children in the room.

Officer Gaughan then threw himself against the entrance of the door, pointing his service revolver at the suspect and ordered him to drop his weapon. A stand-off between Officer Gaughan and the suspect continued for several seconds until the suspect finally lowered his weapon. The suspects were then subdued and arrested.

The Department is indeed proud to recognize the courage and professionalism shown by Officer Gaughan in averting gunfire with the presence of two small children, while facing an armed felon holding a cocked sawed-off shotgun. The performance of all the officers involved exemplifies the essence of teamwork in policing and they are to be commended.

WILLIAM J. TAYLOR AWARD

presented to:

OFFICERS JOSEPH MUGNANO AND ROBERT GALLO, DISTRICT SEVEN

Officers Mugnano and Gallo are partners, nights, in a sector car in East Boston. For the past two and one half years, they have performed in a most professional and exemplary manner. Within the past year alone, they have made over fifty arrests. These arrests have resulted in convictions on a multitude of offenses, such as Armed Robbery, Narcotics Sales, Rape, Stolen Vehicles, Breaking and Entering in the Nighttime, as well as many others.

It is a great pleasure to recognize the kind of quality exhibited daily by Officers Joseph Mugnano and Robert Gallo.

SPECIAL CITATIONS

presented to:

DETECTIVES FRANCIS SHEENAN AND THOMAS J. CONNOLLY, DISTRICT FOUR

On Wednesday, March 2, 1977, at about 5:00 p.m., Detectives Sheenan and Connolly received a telephone call from a woman who stated that her eighteen year old daughter had been the victim of a kidnapping and rape on March 1, 1977, that continued through to March 2, 1977.

The woman stated that her daughter, while walking along Beacon Street, near Bay State Road, at 11:00 a.m., on March 1, was assaulted by two males who forced her at knifepoint to enter an automobile. She was ordered to keep her head down while the suspects drove to either Jamaica Plain or Roxbury. She was subsequently brought into a building and taken to the second floor. She was held in the

COMMENDATIONS

building and forced to perform various sexual acts and indignities. At about 10:00 p.m. that evening two other black males entered the apartment and raped her while the original two looked on.

After interviewing the girl, the mother became reluctant to have the detectives pursue their investigation. The professional manner displayed by the officers eventually allayed the fears of the parents and the investigation proceeded with painstaking searches of various neighborhoods to identify the area of the City that the young girl had been taken to.

As a result of the detectives perserverance and dedication in retracing the vague movements of the victim, including the tireless combing of unfamiliar areas, the two culprits were ultimately arrested and brought to trial, much to the credit of the Department and to the satisfaction of the victim and her family.

SPECIAL CITATIONS

presented to:

CAPTAIN ALBERT L. FLATTERY, FIELD INSPECTION UNIT AND
OFFICERS JAMES C. LAWLER AND MICHAEL W. FEENEY, DISTRICT FOUR

At about 2:16 p.m., Monday, August 8, 1977, Officers Lawler and Feeney were dispatched to 171 West Newton Street on a report of four black males breaking and entering in the rear of that location. Captain Flattery notified Operations he would also respond. Within minutes the officers and the Captain arrived simultaneously and were met by a female resident of #169 who stated that the four males had forced the window and had entered the dwelling; a residence of five nuns of the Order of Saint Joseph.

Upon receiving this information, Captain Flattery and Officer Feeney went to the front door of the house, while Officer Lawler drove to the rear of the building to prevent the escape of the culprits. Officer Feeney observed two of the suspects hiding themselves behind some hedges. Realizing that they had been seen, the two males fled on foot down West Newton, with the officer in pursuit.

Meanwhile, Captain Flattery entered the front of the residence to determine if the occupants were safe, at which time he was met by a frightened and hysterical nun, whom he escorted from the house. He then reentered the house, drawing his service revolver, and at gunpoint confronted a black male on the second floor landing. At the same time, Officer Lawler had confronted another of the suspects exiting from the rear. Both suspects were placed under arrest, while Officer Feeney was pursuing the third suspect.

All three of the suspects were returned to the dwelling, where they were identified by the resident nuns. One of the nuns stated that she had been confronted by the suspects in her bedroom, where they demanded money, put a long handled brown knife to her throat and threw her to the floor. Then, dragging her bodily down to the dining room, out of fear for her life, the nun produced a checkbook. This seemed to provoke the culprits further, for they became quite angry and dashed the nun into the stairs. At about this time the fourth suspect reentered the house to alert his associates that the police had arrived.

There is no doubt the excellent response by Captain Flattery and Officers Lawler and Feeney prevented a much more serious and dangerous situation from developing; for the culprits, having assaulted one of the nuns twice, were becoming more agitated and dangerous with each passing minute.

COMMENDATIONS

Additionally, the leadership qualities displayed by Captain Flattery in coordinating a teamwork approach to apprehension, and the directing and controlling of the situation at hand was in keeping with the highest tradition of the Department.

SPECIAL CITATION

presented to:

OFFICER LEO C. PARKER, DISTRICT SEVEN

At about 12:20 a.m., Thursday, January 20, 1977, Officer Parker was enroute to District Seven to perform a last half tour of duty, when he observed smoke coming from a group of attached dwellings located at #99, 101, 103, 105, and 111 Maverick Street. The officer entered the above dwellings, and going from door to door, aroused the residents of each occupied apartment. In the second floor hall of #109 he found a Spanish woman with a small child, who spoke no English and was obviously confused by the smoke in the hall. Officer Parker led the woman to the street, where she was cared for by a neighbor. The officer then reentered the building to make certain that there where no persons left inside.

Although this fire resulted in four alarms being sounded, and caused heavy damage to the buildings, there were no injuries to any of the residents. Officer Parker's quick action and complete disregard for his own safety were undoubtedly responsible for the fact that all residents escaped unharmed. Upon arrival at District Seven, although visibly affected by smoke inhalation, he refused medical attention and continued on his scheduled tour. He is eminently qualified for this citation.

SPECIAL CITATION

presented to:

OFFICERS ROBERT A. BUCCAFUSCA AND ANTHONY P. LANDRY, DISTRICT TWO

On Thursday, December 23, 1976, at about 8:05 p.m., Officers Buccafusca and Landry, in a wagon, while on routine patrol of Maywood Street, observed a two story wooden dwelling on fire. The officers immediately notified Operations, then forced the front and rear doors of #40 Maywood Street and entered the premises. Within the dwelling were five children that were unaware their home was on fire. They were quickly led to safety by the officers. The officers then returned to the second floor of the burning building and removed a thirty year old woman and her three sons. Damage to the building was estimated at \$20,000. Three alarms were sounded and there were no civilian injuries due to the alertness and spontaneous action by the officers. Both officers complained of smoke inhalation and were coughing, but refused medical attention.

The service provided by these officers was without regard for their own personal safety, but for their concerted efforts, eight children, as well as the other occupants would have been in extreme peril.

COMMENDATIONS

SPECIAL CITATIONS

presented to:

OFFICERS MARY L. CURRAN, JOSEPH NOLAN, JAMES GORMAN,
DENNIS C. THOMSON AND MR. PATRICK SULLIVAN

On Wednesday, July 6, 1977, at about 1:15 a.m., two persons died, one person was seriously burned, several injured and twenty persons evacuated from their homes as a result of a serious fire which destroyed a four story brick dwelling house located at 35 High Street, Charlestown. Extensive damage also occurred at #33 and #37 High Street.

Officers Gorman and Thomson responding to an unrelated radio call for a disturbance at Cordis and High Streets observed the fire in progress, sounded the alarm, alighted from their vehicle and immediately entered the burning dwelling. While the responding firefighters entered #35 High Street, the officers fought their way through dense smoke and extreme heat and successfully alerted all of the occupants. In one case, Officers Gorman and Thomson ascended to the third floor of #33 High and broke down the door in order to rescue an elderly resident.

At the same time, Officers Curran and Nolan, assigned to a wagon, responded to the fire and upon arrival observed two persons on a third story ledge, calling for help. The two males and one female had escaped to the ledge from their fourth floor apartment. Officers Curran and Nolan, together with Mr. Patrick Sullivan of Charlestown, went to the roof top of #41 High Street and rescued a male and female from the ledge. One of the males had fallen from the ledge to the sidewalk and was pronounced dead on arrival at Massachusetts General Hospital. The female sustained second degree burns over twenty-five percent of her body. Her husband suffered first degree burns on both arms and hands, he was treated at the hospital and released. Officer Nolan sustained injuries to his right thumb and left forearm, Mr. Sullivan sustained lacerations to both of his feet while assisting in the rescue.

The prompt action taken by all of the officers, as well as by Patrick Sullivan, reflects an unselfish dedication to respect for life and it is a pleasure to award these citations.

SPECIAL CITATIONS

presented to:

OFFICERS JOHN E. ULRICH AND ALBERT LAFONTAINE, DISTRICT THIRTEEN

Over a period from August 28, 1976 through February 2, 1977 these two officers made a total of four hundred and forty one drug related arrests, in the Jamaica Plain area, of which two hundred and ninety three are pending in the courts. The manner in which Officers Ulrich and LaFontaine have conducted their investigation; their intelligence, persistence and overall competence has resulted in a dramatic curtailment of illegal sales of narcotics in the Jamaica Plain area. The performance of these two officers has brought praise from the community and reflects favorably on the Boston Police Department as a whole.

COMMENDATIONS

SPECIAL CITATION

presented to:

DETECTIVE JOHN RIDLON, DISTRICT FIFTEEN

Detective Ridlon, assigned to District Fifteen and temporarily detailed to the Bureau of Investigative Services, Intelligence Section, became involved in an investigation which concerned approximately twenty five robberies. Members of the Massachusetts State Police were also involved in the investigation. The intense, difficult investigation was seven months in duration and required extensive travel within and outside of Massachusetts. Numerous interviews and interrogations that were conducted by Detective Ridlon demonstrated an exceptional degree of competency and were instrumental in convicting the armed robbers. In addition, the expertise of Detective Ridlon in protecting and maintaining witnesses who were in constant danger, was vital to the successful prosecution. Ten persons have been indicted for bank robberies in Middlesex, Norfolk and Suffolk Counties. A large number of weapons and silencers have been siezed.

It is a pleasure to recognize the performance of an officer whose diligence and competence has resulted in the removal from society of ten dangerous felcns.

SPECIAL CITATION

presented to:

OFFICER ROBERT KEENAN, DISTRICT THREE (RETIRED)

Officer Bob Keenan, was a member of the Boston Police Department for more than thirty years, most of which he served as the Chief Clerk of District Three. The performance of personnel assigned to administrative duties is rarely recognized, but is a vital function necessary to departmental efficiency. Officer Keenan was not content to just do his job; with his business acumen he made innovations in clerical procedures. Many of these innovations have been instituted throughout the department, resulting in a savings of time and materials. Officer Keenan was a model for all to emulate. His rapport with his fellow employees was exceptional and he went far beyond the degree of assistance and cooperation that is required of all departmental personnel.

BOSTON POLICE DEPARTMENT

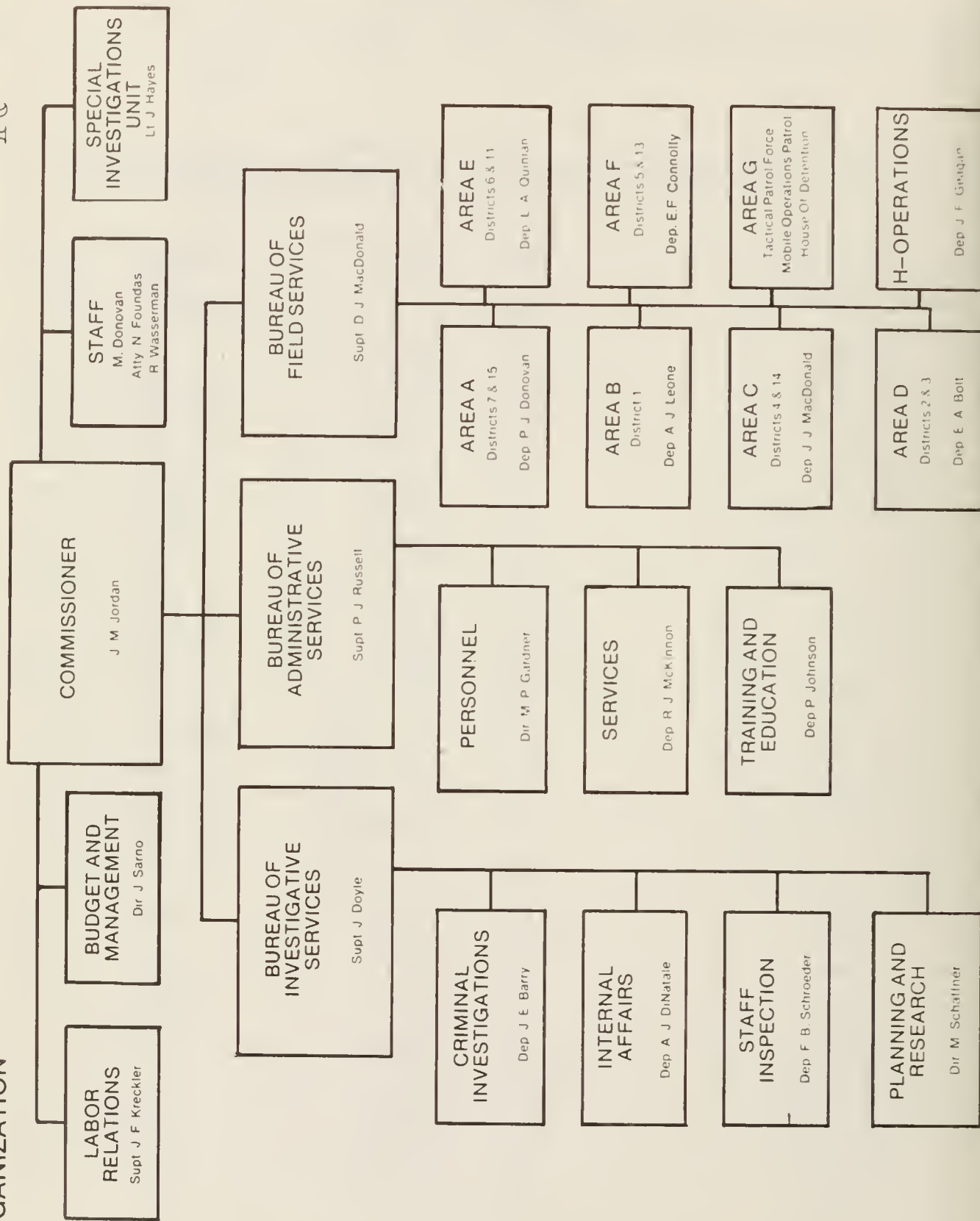
ROLL OF HONOR

To those members of the Boston Police Department who gave their lives
in the protection of their fellow citizens.

EZEKIAL W. HODSDON	FRANK J. COMEAU	THOMAS A. DAVIS
ALFRED M. STURDIVANT	HARRIS B. McINNIS	PAUL J. MURNANE
JOHN T. LYNCH	HERBERT D. ALLEN	PATRICK C. GANNON
FREDERICK SCHLEHUBER	EDWARD Q. BUTTERS	JAMES G. McCANN, JR
RICHARD J. GALLIVAN	JOHN I. JACKSON	STEPHEN P. HARRIGAN
ALBERT R. PETERSON	JAMES J. TROY	FRANK B. CALLAHAN
THOMAS J. NORTON	FRANKLIN B. DREYER	WILLIAM F. HEALY
PATRICK J. CARR	FREDERICK W. BARTLETT	MICHAEL J. CROWLEY
JOHN J. EARLE	JOSEPH L. CAVAGNARO	JOHN J. GALLAGHER
JOSEPH C. REISER	WILLIAM L. ABBOTT	JAMES B. O'LEARY
CHARLES E. DEININGER	JOHN P. M. WOLFE	GEORGE J. HOLMES
ADOLPH F. BUTTERMAN	GEORGE J. HANLEY	CHARLES A. McNABB
WILLIAM G. CLANCY	JAMES T. MALLOY	FRANCIS A. JOHNSON
WARD M. BRAY	JAMES BRICKLEY	WALTER A. SCHROEDER
ANDREW B. CUNEO	DANIEL A. McCALLUM	JOSEPH M. MULLEN
DANIEL J. McSHANE	JAMES D. HUGHES	JOHN D. SCHROEDER
PETER P. OGINSKIS	JAMES B. ROCHE	DONALD A. BROWN
JOSEPH. E. GONYA	LAURENCE V. SHERIDAN	FRANCIS E. CREAMER
ALBERT MOTRONI	WALTER BAXTER	RICHARD F. HALLORAN
BENJAMIN ALEXANDER	EDWARD J. KELLEY	WILLIAM R. BECKMAN
	JOHN H. MANNING	

BOSTON POLICE COMMISSIONERS SINCE 1878

NAME	SERVICE	
	FROM	TO
Henry S. Russell	July 8, 1878	March 1, 1880
Samual R. Spinney	July 8, 1878	May 3, 1880
James M. Bugbee	July 8, 1878	May 5, 1879
Herny Walker	May 5, 1879	April 21, 1882
Edward J. Jones	March 26, 1880	April 21, 1882
Thomas J. Gargan	May 3, 1880	April 21, 1882
Thomas L. Jenks	April 22, 1882	July 23, 1885
Nathaniel Wales	April 22, 1882	July 7, 1885
Benjamin D. Barley	April 22, 1882	May 6, 1883
Michael P. Curran	May 7, 1883	July 23, 1885
Albert T. Whiting	July 23, 1885	May 6, 1895
William H. Lee	July 23, 1885	May 28, 1894
William M. Osborne	July 23, 1885	April 30, 1893
Robert F. Clark	May 1, 1893	May 4, 1903
Augustus P. Martin	May 28, 1894	May 1, 1899
Charles P. Curtis, Jr.	May 6, 1895	May 1, 1905
Harry F. Adams	May 1, 1899	June 4, 1906
Williams H. H. Emmons	May 4, 1903	June 4, 1906
Charles H. Cole, Jr.	May 1, 1905	June 4, 1906
Stephen O'Meara*	June 4, 1906	December 14, 1918
Edwin U. Curtis*	December 30, 1918	March 28, 1922
Herbert A. Wilson	April 3, 1922	May 5, 1930
Eugene C. Hultman	May 7, 1930	December 27, 1934
Joseph J. Leonard	December 27, 1934	February 23, 1935
Eugene M. McSweeney	February 23, 1935	November 25, 1936
Joseph F. Timilty	November 25, 1936	November 26, 1943
Thomas F. Sullivan	November 26, 1943	August 26, 1957
Leo J. Sullivan	September 5, 1957	March 15, 1962
Edmund L. McNamara	May 1, 1962	May 31, 1972
Robert J. di Grazia	November 15, 1972	November 14, 1976
Joseph M. Jordan	November 15, 1976	



ACKNOWLEDGEMENTS

The Boston Police Department 1977-78 Annual Report was prepared by the Planning and Research Division, Bureau of Investigative Services;

Jane E. Leiby, Editor

Robert Neville, Graphics

BOSTON PUBLIC LIBRARY



3 9999 06313 942 0

SOCIOLOGY & ECONOMICS
DETROIT PUBLIC LIBRARY

S

RELEASED BY
PUBLIC LIBRARY
DETROIT, MICH

